



**CENTRAL  
HAWKE'S BAY**  
DISTRICT COUNCIL

# Finance, Infrastructure & Performance Committee Meeting Agenda

Thursday, 21 August 2025

10.00am

Council Chamber

28-32 Ruataniwha Street

Waipawa

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- 1 **WELCOME/KARAKIA/NOTICES**
- 2 **APOLOGIES**
- 3 **DECLARATIONS OF CONFLICTS OF INTEREST**
- 4 **STANDING ORDERS**

**RECOMMENDATION**

That the following standing orders are suspended for the duration of the meeting:

- 21.2 Time limits on speakers
- 21.5 Members may speak only once
- 21.6 Limits on number of speakers

And that Option C under section 22 *General Procedures for Speaking and Moving Motions* be used for the meeting.

Standing orders are recommended to be suspended to enable members to engage in discussion in a free and frank manner.

**5 CONFIRMATION OF MINUTES**

Finance, Infrastructure & Performance Committee Meeting - 19 June 2025

**RECOMMENDATION**

That the minutes of the Finance, Infrastructure & Performance Committee Meeting held on 19 June 2025 as circulated, be confirmed as true and correct.

**MINUTES OF CENTRAL HAWKE'S BAY DISTRICT COUNCIL  
FINANCE, INFRASTRUCTURE & PERFORMANCE COMMITTEE MEETING  
HELD AT THE COUNCIL CHAMBER, 28-32 RUATANIWHA STREET, WAIPAWA  
ON THURSDAY, 19 JUNE 2025 AT 9.00AM**

**UNCONFIRMED**

**PRESENT:** Chair Brent Muggeridge  
Deputy Chair Jerry Greer  
Cr Tim Aitken  
Deputy Mayor Kelly Annand  
Cr Pip Burne  
Cr Gerard Minehan  
Cr Kate Taylor  
Mayor Alex Walker  
Cr Exham Wichman  
Pou Whirinaki Amiria Nepe-Apatu (*Online*)  
Pou Whirinaki Piri Galbraith (*Online*)

**IN ATTENDANCE:** Doug Tate (Chief Executive)  
Nicola Bousfield (Group Manager People and Business Enablement)  
Brent Chamberlain (Chief Financial Officer)  
Mark Kinvig (Group Manager Community Infrastructure and Development)  
Dylan Muggeridge (Group Manager Strategic Planning & Development)  
Jane Budge (Strategic Governance Manager)  
Sarah Crysell (Communications & Engagement Manager)  
Rebecca England (Programme Manager)  
Chris Gordon (Principal Programme Manager)  
Audrey Malone (Senior Communications Advisor)  
Annelie Roets (Governance Lead)  
Kas Siddans (Programme Control Lead)  
Anthony Stubbs (Director - Programme Delivery)  
Ben Swinburne (3 Waters Manager)  
Briar Ward (Contracts Manager)

*The meeting commenced late at 9.30am.*

**1 WELCOME/KARAKIA/NOTICES**

Cr Brent Muggeridge welcomed everyone to the meeting and apologised for the late start of the meeting. Mayor Alex Walker opened with a karakia.

The Chair noted that the agenda will be adjusted to prioritise the Local Water Done Well Submissions' Hearings.

**2 APOLOGIES**

There were no apologies to be noted.

**3 DECLARATIONS OF CONFLICTS OF INTEREST**

There were no Declarations of Conflicts of Interests declared.

## 4 STANDING ORDERS

### COMMITTEE RESOLUTION: 25.15

Moved: Cr Kate Taylor

Seconded: Cr Exham Wichman

That the following standing orders are suspended for the duration of the meeting:

- **21.2** Time limits on speakers
- **21.5** Members may speak only once
- **21.6** Limits on number of speakers

And that Option C under section 21 General procedures for speaking and moving motions be used for the meeting.

Standing orders are recommended to be suspended to enable members to engage in discussion in a free and frank manner.

**CARRIED**

## 6.4 LOCAL WATER DONE WELL - HEARINGS OF SUBMISSIONS

### PURPOSE

To receive the Local Water Done Well (LWDW) submissions.

The Chair, explained the procedure and that submitters are given 5 minutes to speak with potential questions from Councillors. The Committee heard from the following submitters:

- Response #62 – William Hale at 9.30am:
- Response #93 & #146 – Te Ata Kura Huata-Harawira at 9.40am.
- Response #120 – Andrew at 9.50am.
- Response#128 – Diane FitzGerald at 9.59am.
- Response#157 – Daphne Lester at 10.08am.
- Response#159 – Nathan Gibson at 10.13am.
- Response#156 – Will Foley at 10.22am.
- Response#206 – Daniel Repko at 10.35am.
- Response#143 – Carol Beckman at 10.47am.
- Response#207 – Heather Bosselman, Tamatea Pōkai Whenua at 10.56am
- Response#205 – Dr Nicholas Jones, Health NZ, via zoom at 11.03am.
- Response#46 – Nick Preston at 11.07am.

## 6.4 LOCAL WATER DONE WELL - HEARINGS OF SUBMISSIONS

### PURPOSE

To receive the Local Water Done Well (LWDW) submissions.

### COMMITTEE RESOLUTION: 25.16

Moved: Cr Gerard Minehan

Seconded: Deputy Chair Jerry Greer

**That the Finance, Infrastructure & Performance Committee:**

1. **Receives the submissions on the Local Water Done Well consultation held between 12 May-15 June 2025.**
2. **Thanks submitters for taking the time to provide feedback and make their submissions on the Local Water Done Well consultation.**

**CARRIED**

Dylan Muggeridge thanked those submitters who presented today and explained the next steps that officers will take back regarding feedback for deliberations on the 3 July 2025. The Chair also thanked the submitters.

### Next steps:

- Further information requested on affordability, local voice, and cost impacts.
- Emphasis on transparency and public engagement in decision-making.

*The Committee adjourned at 11.33am and reconvened at 11.53am with Pou Whirinaki Piri Galbraith absent.*

## 5 CONFIRMATION OF MINUTES

### COMMITTEE RESOLUTION: 25.17

Moved: Cr Gerard Minehan

Seconded: Cr Exham Wichman

**That the minutes of the Finance, Infrastructure & Performance Committee Meeting held on 24 April 2025 as circulated, be confirmed as true and correct.**

**CARRIED**

Correction: Remove Cr Jerry Greer from the resolution, as he is listed twice.

Note: The Public Excluded Minutes from 26 February will be confirmed at the next meeting to be held on 21 August 2025.

## 6 REPORT SECTION

### 6.1 RESOLUTION MONITORING REPORT

#### PURPOSE

To present and receive the Resolution Monitoring Report.

#### COMMITTEE RESOLUTION: 25.18

Moved: Deputy Mayor Kelly Annand

Seconded: Cr Pip Burne

**That the Finance, Infrastructure and Performance Committee receives the Resolution Monitoring Report.**

**CARRIED**

The report was taken as read.

### 6.2 CONTRACT MANAGEMENT AND PERFORMANCE UPDATE

#### PURPOSE

To provide an update on the improvements made to Council's contract management function and provide an overview of Council's 'Term Contract' performance. This report aims to highlight the significance of these improvements and the positive impact they have on the accountable delivery of our services, contracting partnerships and value for money for the community.

#### COMMITTEE RESOLUTION: 25.19

Moved: Deputy Mayor Kelly Annand

Seconded: Cr Kate Taylor

**That the Finance, Infrastructure and Performance Committee receives and notes the Contract Management and Performance update report.**

**CARRIED**

Briar Ward and Mark Kinvig presented the report, highlighting improvements in contract management and performance across the land transport space. The report provided visibility over key contracts and improvements made, with a focus on accountable delivery and community outcomes. Discussion included:

*Piri Galbraith joined online from 12.00pm.*

- Historical lack of unified contract management approach.
- Aggregated KPI scores for E-term contracts showing improvement.
- Five key pillars for performance measures: value for money, health and safety, partnership and trust, customer satisfaction, and local capability.
- Service Delivery Excellence Forum revitalised for better supplier partnerships.
- Smart procurement enabling local capability, especially in stormwater maintenance works.
- Significant improvement in water leak management, reducing open leaks from 360 to 8.
- Improved response times for requests for service (RFS), down to nearly five days on average.
- Continuous improvement journey emphasised.
- Inclusion of small suppliers in Service Delivery Excellence meetings.
- Combination of contract management and delivery issues regarding leachate pond.
- Targeted resident surveys will be affected by works planned for August.
- Community engagement app expected to go live around July-August.

- Networking opportunities for local suppliers with Tier 1 and 2 suppliers highlighted.
- Land transport works to use local suppliers similar to the stormwater maintenance.
- Efficiency gains and lower costs in joint programme between council's contract manager and road maintenance manager.
- Plans for community groups and consultation.

### **6.3 INFRASTRUCTURE PROGRAMME DELIVERY STATUS REPORT**

#### **PURPOSE**

To provide an update on the Infrastructure Programme Delivery Status report.

#### **COMMITTEE RESOLUTION: 25.20**

Moved: Mayor Alex Walker

Seconded: Deputy Mayor Kelly Annand

**That the Finance, Infrastructure & Performance Committee receives the Infrastructure Programme Delivery Status Report.**

**CARRIED**

Chris Gordon introduced Kas Siddans who was involved in the report's development. Discussion included:

- Snapshot of progress as at 20 May 2024, with financial data up to 20 April.
- Greater confidence in achieving target spend for the year.
- Contingencies for White Power reservoir drinking water supply project delays being worked on.
- Community engagement for Burnside bridge project extended to June 2026.

### **7 DATE OF NEXT MEETING**

#### **COMMITTEE RESOLUTION: 25.21**

Moved: Cr Jerry Greer

Seconded: Cr Kate Taylor

**That the next Finance, Infrastructure & Community Committee meeting be held on 21 August 2025.**

**CARRIED**

### **8 TIME OF CLOSURE**

The meeting closed at 12.23pm.

**The Minutes of this meeting will be confirmed at the next Finance, Infrastructure & Performance meeting to be held on 21 August 2025.**

.....  
**CHAIRPERSON**



## **6 REPORT SECTION**

### **6.1 RESOLUTION MONITORING REPORT**

**File Number:** COU1-1400

**Author:** Annelie Roets, Governance Lead

**Authoriser:** Doug Tate, Chief Executive

**Attachments:** 1. FIP Committee - Resolution and Action Monitoring Report - 21 August 2025 [!\[\]\(003082e50e3009141f59bd5df831749f\_img.jpg\) !\[\]\(f439ede8735757e3190eab35e168f1de\_img.jpg\)](#)

### **RECOMMENDATION**

That the Finance, Infrastructure and Performance Committee receives and notes the Resolution Monitoring Report.

### **PURPOSE**

To present the Resolution Monitoring Report.

### **SIGNIFICANCE AND ENGAGEMENT**

This report is provided for information purposes only and has been assessed as not significant.

### **DISCUSSION**

The monitoring report is **attached**.

### **NEXT STEPS**

An updated Resolution Monitoring Report will be presented at the next Committee meeting.

20250821 - FIP Resolution and Action Monitoring Report - 21 August 2025.xlsx



Finance, Infrastructure & Performance Committee

Resolution Monitoring Report - 21 August 2025

Key	
Completed	
On Track	
Off Track	

Item Number	Item	Council Resolution	Resolution Date	Responsible Officer	Progress Report
1	7.2	Tikokino Road Water Treatment Plant Relocation  1. That the Finance, Infrastructure & Performance Committee allocate \$1.34M from the Waipukurau Second Water Supply budget and \$3.451 from Crown Infrastructure Partners external funding towards the project. 2. That the Finance, Infrastructure & Performance Committee approves the Procurement Plan to contract partners to deliver the relocation and upgrade of the Tikokino Road Water Treatment Plant. 3. That the Finance, Infrastructure & Performance Committee delegates to the Chief Executive the authority to negotiate and award the contracts, in accordance with the approved Procurement Plan.	19 Sept 2024	Chris Gordon / Mark Kinvig	On Track - The procurement for the design and construct contract has been progressing with suppliers. The Committee will be presented with an update on the project estimate and status prior to award of contracts.
2	6.4	Local Water Done Well - Hearings of Submissions  That the Finance, Infrastructure & Performance Committee: 1. Receives the submissions on the Local Water Done Well consultation held between 12 May-15 June 2025. 2. Thanks submitters for taking the time to provide feedback and make their submissions on the Local Water Done Well consultation.	19 June 2025	Dylan Muggeridge/ Doug Tate	Complete - Council furrther deliberated on these matters at its 3 July 2025 meeting. Further updates have been provided to Councils meetings of 24 July and 7 August 2025.

## **6.2 TUKITUKI (TAREWA) SWINGBRIDGE OPTIONS**

**Author:** Ben Swinburne, 3 Waters Manager

**Authoriser:** Doug Tate, Chief Executive

**Attachments:** Nil

### **PURPOSE**

To provide an update on the Tukituki (Tarewa) swingbridge project and seek a decision on the provision for wastewater conveyance to be excluded from the project.

### **RECOMMENDATION(S)**

**That the Finance, Infrastructure & Performance Committee:**

- 1. Acknowledges the changes in the revised wastewater capital programme, noting that the future swing bridge, or alternative, does not need to include provision to convey wastewater.**
- 2. Directs officers to assess the options to rebuild the swing bridge or alternative crossing options, working in collaboration with the Rotary River Pathways Trust with any funding to be considered by Council as part of the development of the Annual Plan 2026/2027.**

### **EXECUTIVE SUMMARY**

The Tukituki (Tarewa) Swing Bridge project aimed to restore a crucial link in the Central Hawke's Bay community after the original bridge was destroyed in March 2022. The bridge is an important asset for walkers and cyclists, as part of the Tukituki Trails network. Council initially planned for the new bridge to also carry a wastewater pipe, as part of a larger wastewater infrastructure project outlined in the 2021-2031 Long Term Plan.

After assessing the benefits in 2022, Council, alongside partners Hawke's Bay Regional Council (HBRC), the Rotary River Pathway Trust (RRPT), confirmed \$1.565 million in funding to complete the project, which included \$565,000 from HBRC. Key project milestones were achieved including the bridge design, building consent, contractor appointment, and provisional agreement on resource consent and Department of Conservation concession.

The events of Cyclone Gabrielle brought progress on the bridge to a sudden halt.

Concerns about bridge durability and flood risk following the Cyclone, led to ongoing risk management efforts including flood modelling and community engagement. The cyclone prompted a further review by HBRC, delaying the project while the Upper Tukituki River Scheme Review assessed future flood levels and stop bank configurations.

Community consultation in late 2023, as part of the Three-Year Plan 2024-2027 (3YP), showed strong support for rebuilding the bridge. Despite these delays and risks, Council reiterated its commitment to the bridge as a vital recreational resource for the region.

Given the revised wastewater capital programme, officers now recommend exploring river crossing options without provision for wastewater conveyance and that Council considers any funding contribution as part of the development of the Annual Plan 2026/2027.

## BACKGROUND

In Year 8 of the Long-Term Plan 2021-2031 (LTP), Council had planned to commence building a wastewater pipeline from Waipukurau to Waipawa, which would require the crossing of the Tukituki River. The need for two river crossings was critical to the success of Project One (Waipawa, Ōtāne, Waipukurau WOW project) of the Wastewater programme.

Following the destruction of the previous Tukituki River Swing bridge in March 2022 the opportunity to enable a future wastewater conveyance pipe on a new rebuilt structure was identified as a potential option to investigate.

Initial business case assessments identified numerous benefits for both Council and the community, including substantial value for money outcomes. The swing bridge serves as a vital community asset and is the focal point of the Tukituki Trails network.

On 18 August 2022, following a discussion on these benefits, the Finance and Infrastructure Committee approved \$1 million of funding to be brought forward from year 8 of the LTP. In the following months, Hawke's Bay Regional Council agreed to contribute \$565,000 to the rebuild, which brought the total project budget to \$1,565,000.

Through partnership with Hawke's Bay Regional Council (HBRC), the Rotary River Pathway Trust (RRPT) and Abseil Access (bridge design and construction company), significant milestones in the project had been met, including:

- design completion,
- design peer review completion,
- granting of the building consent,
- the execution of contractors to construct the bridge,
- provisional agreement with HBRC on resource consent, and
- granting of the Department of Conservation concession.

Before Cyclone Gabrielle, the durability of the bridge and its attached wastewater pipe were identified as potential concerns. Risk management measures included comprehensive flood modelling, investigations, and communications planning.

Following Cyclone Gabrielle, concerns were again raised about the bridge rebuild. Council confirmed at their June 2023 meeting to continue with the rebuild of the Tukituki (Tarewa) Swing bridge including the attached wastewater conveyance pipe. However, HBRC were unable to progress the consenting of the project due to the Upper Tukituki Scheme Review which was underway following the Cyclone. As it could potentially change the flood levels in this location and alter the configuration of the stop banks.

In December 2023, Council resolved to engage with the community on the matter as part of the 3YP. From the submissions received, 65% were in favour, 17% not in favour and 18% unsure. On 30 May 2024, as part of the 3YP deliberations, Council:

- Reaffirmed its support of the Tukituki (Tarewa) Swing bridge as an important recreational asset for Central Hawke's Bay, despite delays in the rebuilding of the bridge because of Hawke's Bay Regional Council's review of the Upper Tukituki River Scheme.
- Retained funding as proposed in the 3YP for the construction of the Tukituki (Tarewa) Swing bridge to convey wastewater across the river.
- Directed that, following the release of the HBRCs Tukituki Scheme Review, an assessment of the impacts of the review on the project be completed and that officers reassess the viability of the project to convey wastewater across the Tukituki.

## **DISCUSSION**

### ***Current Project Status***

The project was unable to proceed following council's decision in June 2023, due to the inability to achieve resource consent from HBRC. Following this and consultation as part of the 3YP, funding was agreed in Year 3.

In December 2024, Officers received correspondence from HBRC regarding the impacts of the Upper Tukituki Scheme Review on the project in late 2024. While this provides a pathway for the project to proceed, there remains a risk that changes to the flood protection scheme could affect the bridge's functionality. It could also present challenges in designing for potential future modifications to stop bank arrangements.

Since this time, the project has not substantially progressed due to the timing of funding and the challenges associated with the affordability of the current three waters programme.

### ***Wastewater conveyance – Programme Changes***

As part of the revision of the Capital programme, the previous Wastewater strategy will need to be reconsidered recognising changes to the proposed Taumata Arowai Wastewater Standards, that will delay the necessity to convey wastewater in the medium to short term.

Further, the revised wastewater programme reductions to achieve affordability challenges, pending endorsement by this Committee and adoption by Council, is not anticipated to require the conveyance of wastewater over the Tukituki River within the timeframes required in the initial consideration of the project.

Consequently, the scope of the swing bridge project should be adjusted to reflect these changes.

### ***Budget/Funding***

The updated 2024 estimate to complete the bridge project based on the increased resilience requirements and expectations of HBRC following Cyclone Gabrielle had increased to \$2.45 million. \$565,000 is funded by HBRC, with the balance proposed be funded through the targeted wastewater rate. A budget of just under \$1.9m is included in Year 3 of the 3YP. This budget was presented to Council in November 2023 and has been included in the 3YP.

If the requirement to incorporate wastewater conveyance is removed, then it is likely to impact the bridge design and reduce the cost. Also, working collaboratively with the Rotary River Pathways Trust may also identify alternative solutions for the crossing of the Tukituki River which could have different budget requirements.

If Council directs officers to progress this project, it is expected that future decisions regarding direction and proposed funding allocations will be referred to either Council or the Finance, Infrastructure and Performance Committee for confirmation. These matters are likely to be addressed as part of the 2026/27 Annual Plan.

The Council is currently holding HBRCs \$565,000 contribution to the project. In consultation with HBRC and RRPT, it was agreed that these funds would remain with the Council until a decision regarding the project's direction has been made.

## **STRATEGIC ALIGNMENT**

The proposed amendment to the project aligns with the revised direction of the Capital programme for wastewater. This is subject to endorsement by the Finance, Infrastructure and Performance Committee at this meeting on the 21 August 2025.

Continuing to work collaboratively on the project with the Rotary River Pathways trust, to deliver a pedestrian crossing over the Tukituki River, supports councils THRIVE objectives create a proud and prosperous district and connecting citizens.

## SIGNIFICANCE AND ENGAGEMENT

In accordance with the Council's Significance and Engagement Policy, this matter has been assessed as medium significance. Officers have been proactively engaging with key stakeholders such as the Rotary River Pathways Trust.

Further engagement with other key stakeholders and partners would be undertaken as options to deliver the crossing are developed and assessed. Dependant on the option identified as preferred, consultation may be required and could be undertaken as part of the 2026/27 Annual Plan.

## OPTIONS/ ANALYSIS

	<u>Option 1</u>	<u>Option 2</u>
	<b>Direct officers to continue to develop options for a pedestrian crossing, in collaboration with the Rotary River Pathways Trust (RRPT) and excluding the requirement for wastewater conveyance</b>	<b>Do not direct officers to continue to develop options for a pedestrian crossing. Advise officers of next steps</b>
<b>Financial and Operational Implications</b>	Officer resource is available to develop options; there would be a small amount of cost to enable this. The exclusion of wastewater conveyance from the project is likely to reduce the overall project cost and is not required under the revised capital programme.	Financial and operational impacts to be determined based on the Committee's advice on next steps.
<b>Long Term Plan and Annual Plan Implications</b>	The project was to be funded in the Year 3 of the Three-Year Plan. Following options assessment, it is expected that a decision on funding be brought back to council as part of the 2026/27 Annual Plan.	Long term plan and Annual plan implications to be determined based on the Committee's advice on next steps. However, these are likely to be inconsistent with the Three-Year Plan due to the capital programme revisions and removal of the need to convey wastewater.
<b>Promotion or Achievement of Community Outcomes</b>	The crossing of the Tukituki River and joining of the Tukituki trails network is an important community asset. This supports the restoration of this asset while considering the most practicable and best value options.	To be determined based on the Committee's advice on next steps.
<b>Statutory Requirements</b>	The assessment of options will consider any legal or legislative requirements.	Next steps will need to consider any legal or legislative requirements.
<b>Consistency with Policies and Plans</b>	This option is generally consistent with the Three-Year Plan, being to restore access across the Tukituki River in alignment with community's feedback on the Three-Year Plan.  A future decision on funding is expected to be required and would likely change the direction from that set out in the Three-Year Plan.	To be determined based on Committee advice on next steps.

## **FINANCIAL AND OPERATIONAL IMPLICATIONS**

Officer resources are available to help develop options for restoring access across the Tukituki River and reconnecting the Tukituki Trails network, with minimal associated costs. Excluding wastewater conveyance from the project will likely lower overall costs and aligns with the revised Capital programme requirements.

## **RISK ASSESSMENT AND MITIGATION**

The decision on the direction of the project is currently of low risk. However, there is a risk that should the Committee not support this proposed change that project may not proceed at this stage.

Any future decisions following the assessment of options to complete the project will include detailed risk analysis.

## **RECOMMENDED OPTION**

This report recommends **Option 1** for addressing the matter.

## **DELEGATIONS OR AUTHORITY**

The Finance, Infrastructure and Performance Committee has the delegation to make this decision.

## **CONSULTATION**

This project was included within consultation on the 3YP with 120 submissions provided feedback. Since then, officers have been actively engaging with key stakeholders namely the RRPT on the project, with further engagement expected as options are developed and assessed.

Depending on the selected preferred option, consultation may be necessary and could be incorporated into the 2026/27 Annual Plan process. Community can expect a further substantial update at that time, with a short update to community proposed as part of this report.

## **NEXT STEPS**

Should the Committee resolve to continue with Option 1 Officers will continue to work with the RRPT, other partners and stakeholders to develop options for a pedestrian crossing.

An options assessment will be undertaken to inform project direction and funding requirements, with a decision on the project direction and any funding contribution to be considered as part of the Annual Plan 2026-27.

### 6.3 CAPITAL PROGRAMME FY24/25 QUARTER 4 REPORT

**Author:** Chris Gordon, Principal Programme Manager

**Authoriser:** Doug Tate, Chief Executive

**Attachments:** 1. Infrastructure Programme Delivery Q4 Report [↓](#) 

#### RECOMMENDATION(S)

**That the Finance, Infrastructure & Performance Committee receives the Infrastructure Programme Delivery Status Report.**

#### PURPOSE

To provide an update on the Infrastructure Programme Delivery Status report and the achievements for the Financial Year 2024/2025.

#### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as of low significance.

#### BACKGROUND

Council has been continuing its journey of maturity in organisational reporting across its programme of activities and projects.

Historically, Council has reported projects at an individual programme level, receiving updates on #thebigwaterstory, #thebigwastewaterstory, #thebigstormwaterstory and the Roothing Recovery which will continue. However, this report provides a total overview of Council's Programme Delivery.

Since early 2025, this status report has been workshopped with Council, noting its developing status. The report will continue to be adapted and modified based on feedback from Elected Members and as programmes change.

#### DISCUSSION

The Status Report notes that Council has delivered \$29,206,226 of infrastructure works against a forecast baseline set in October of \$28,651,986, exceeding the forecast work delivery. This is a significant achievement for Council, with the work in some instances notably complex due to its nature and the conditions of delivery.

The Programme Delivery Team is well positioned to continue with the delivery of the Phase 4 Land Transport Recovery Programme and the water services priorities for FY2025/2026 that are set out in the proposed updated Three Water Capital deliver plan for the remainder of this financial year.

Officers will speak to the **attached** Status Report, with project specific updates provided through Project Status reports relating to each delivery programme such as #the big water story.

Any feedback on the form of the Status Report will continue to be welcomed as it develops.



**STRATEGIC ALIGNMENT**

The delivery of this programme is critical to delivering on the seven outcomes across Project Thrive. The scope and scale of the programme is large, reflecting the diverse range of projects and activities that Council delivers.

The specific outcomes and benefits that each project that form part of the wider programmes, are outlined in the individual programme summaries.

**NEXT STEPS**

Officers are currently planning for the delivery of the Phase 4 Land Transport Recovery Programme and following Committee endorsement of the revised water services plan, will continue with the delivery of the FY2025/2026 projects as approved by Council.

Officers will continue to develop the Status Report, based on feedback and as our programme and project management maturity grows.

# Infrastructure Programme Delivery Q4 Report [as at 30 June 2025]

## Full Programme Portfolio

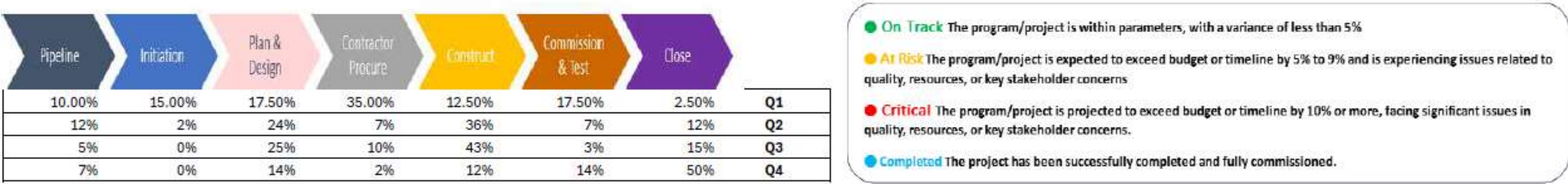
Programme	Adjusted Budget 24/25 at 30 June 2025	Year to Date Spend at 30 June 2025	% of Adjusted Budget Spent	Variance Adjusted Budget VS Year to Date Spend	# Projects	Programme	BRAG Risk	Budget VS Forecast	Status Comments
Land Transport Emergency Recovery (100% NZTA)	\$4,465,259	\$4,465,259	100%	\$0	3				Programme now complete, project now closed. Funding claimed.
Land Transport Recovery Phase 1 (100% CIP)	\$5,576,716	\$5,578,545	100%	\$1,829	4				The programme is progressing well, with Wimbledon RP1.3 and Elsthorpe Road RP14.9 now in close and service restored. Fletchers Crossing Stage 3 is underway and tracking to plan. Work on Wimbledon RP9.5 is paused until late August due to June's weather events, which impacted fish control mitigation. The team is actively managing the restart.
Land Transport Recovery Phase 2 (89% NZTA)	\$7,159,934	\$6,581,713	92%	-\$578,221	7				The programme currently has three projects that have reached closure. Cooks Tooth Road is in the process of closing, with the asset handover underway. After confirmation from NZTA that 89% funding will continue through FY 27, Council's projects identified as higher risk; Burnside Bridge, Porangahau Road RP21.62, and Pouterere Road RP14.3; have been rescheduled for the following season to make use of the extended timeline and more suitable construction periods. The team continues to manage these sites, with safety analysis completed for Burnside Bridge and planning for community engagement in progress.
Land Transport Recovery Phase 3 (89% NZTA)	\$4,409,161	\$4,409,165	100%	\$4	5				The programme is successful completed, with all projects now in closed and asset handover documentation completed. All sites have been restored to their expected levels of service, with enhanced asset protection implemented at bridge scour locations. These outcomes reflect strong delivery performance and proactive risk management.
Storm Water	\$1,126,000	\$959,586	85%	-\$166,414	4				The Stormwater Programme has demonstrated strong delivery. The Svenson Road Project has reached completed under budget, while investigations at Galsford Terrace has been completed within budget. In the Bank Stabilisation project, nine sites have been stabilised with rock and retaining walls, exceeding the original scope of seven, delivering enhanced value from Council's investment.
Waste Water	\$1,076,500	\$837,867	78%	-\$238,633	4				Several projects remain in the Pipeline phase and will progress to the Initiation phase once their requirements are fully defined. This pause is due to the need to align project scope with current wastewater standards and ongoing adjustments to the capital programme and project scopes, which depend on a Council endorsement on the future Water Capital programme.  The Wastewater Relining Project has reached completion, with 864 meters of pipe relined and 12 manholes recoated, supporting network resilience and asset longevity.
Drinking Water	\$6,034,202	\$4,331,150	72%	-\$1,703,052	10				The programme is currently rated Red for all performance measures. Adjustments to the capital programme and existing project scopes are dependent on a Council endorsement on the future of the Capital programme. Four water renewal projects were completed under budget due to efficiencies in scope, design, and construction. Progress has since slowed, and the current focus is on planning and delivering the FY25/26 Waters programme.
Other	\$2,044,448	\$2,042,941	100%	-\$1,507	5				The Waipukurau Basins project has been completed and closed. The Porangahau Hall project is awaiting repair quotes before proceeding.
<b>Total of all Programmes</b>	<b>\$31,892,220</b>	<b>\$29,206,226</b>	<b>92%</b>	<b>-\$2,685,994</b>	<b>42</b>	<p>As of year-end, the programme has delivered a strong performance, with over \$29M spent of infrastructure works against a forecast baseline set in October 2024 of \$28.85M. Achieving 92% of the April 2025 readjusted forecast of \$32M This reflects sound financial stewardship and disciplined delivery execution.</p> <p>Key outcomes include 4.3km of pipe renewals and relining completed, 23 road network sites reestablished, enhancing connectivity and resilience, resilience upgrades to 8 bridges, supporting long-term infrastructure integrity, and commencement of physical works on the Water Treatment Plant, a critical component of the water resilience strategy.</p> <p>While challenges remain, particularly around PDT maturity, the programme closes the year with a solid delivery record and is well-positioned for strategic planning and execution in FY2025/26.</p>			

Project Name	Current Stage	Next Milestone Date	Funding type	Programme	Risk	Budget	Comments
Land Transport Emergency Recovery (100% NsTA)	Close		100% NsTA	●	●	●	Programme now complete, project now closed. Funding claimed.
Land Transport Recovery Phase 1- Wimbledon Road 1.3	Test and Commission	August-25	100% NIFF	●	●	●	Construction completion is now expected to be delayed by approximately four weeks due to higher-than-anticipated earthwork volumes and issues with pavement construction. The project is still forecast to finish under budget, with contingency reallocation to be considered in collaboration with the co-funder. This delay impacted the June financial forecast, resulting in construction budget being carried forward into the new financial year. The project has now moved into closure, with the delayed Practical Completion walk-over undertaken in July and the 12-month defects liability period commencing in August. Pavement works have not met the required standard, increasing the risk of failure, and will be closely monitored with remediation to be undertaken in partnership with the contractor.
Land Transport Recovery Phase 1- Wimbledon Road 9.3	Construction	Jan-25	88% NsTA 11% CHBDC	●	●	●	\$525k of the \$1.8m has been spent from the NsTA funds to stockpile the armour on site ready for the construction to start in July. However weather events has caused the water way to over flow damaging the fish control mitigation structures, works have now stopped with monitoring of water levels to continue to end of August when the start date will be reassessed. HBRC have supported the delay as this mitigates the fish pawning season risk taking construction outside of that critical period. This delay impacts the June financial forecast. Remaining construction budget for June has been reallocated to FY25/26 budget. The contractors resources have been redolied to Fletchers Crossing. There is a risk of ongoing erosion and site degradation before construction restarts, which will be managed through ongoing site and traffic monitoring.
			100% NIFF			●	
Land Transport Recovery Phase 1- Fletchers Crossing	Construction	Nov-25	100% NIFF	●	●	●	Stage 3 has commenced with works having been accelerated by teams from Wimbledon 9.3 being reallocated on to Fletchers crossing the works are currently ahead of programme with expected completion date to be ahead of the nominal completion date, end of Nov 2025.
Land Transport Recovery Phase 1- Elsthorpe Road 14.9	Test and Commission	July-25	100% NIFF	●	●	●	The project is progressing toward closure, with as-built documentation in progress and close-out reporting and handover expected in the next reporting period.
Land Transport Recovery Phase 2-Tourere Road Project	Close		88% NsTA 11% CHBDC	●	●	●	Project was completed and closed in Q4. Project came in under budget.
Land Transport Recovery Phase 2-Burnside Bridge	Plan & Design	Sept-25	88% NsTA 11% CHBDC	●	●	●	Three business cases have been prepared for the available options, with a safety analysis completed for the ford option, which will be presented to the Land Transport Committee in August 2025. Community engagement will be finalised in the coming weeks following option selection, after which the budget and scope will be confirmed.
Land Transport Recovery Phase 2-Old Station Bridge	Close		88% NsTA 11% CHBDC	●	●	●	Project was completed and closed in Q4. Project came in under budget.
Land Transport Recovery Phase 2- Titoki Bridge	Close		88% NsTA 11% CHBDC	●	●	●	Project was completed and closed in Q4. Project came in under budget.
Land Transport Recovery Phase 2-Forangahau Road Project	Construction	Dec-25	88% NsTA 11% CHBDC	●	●	●	Due to the additional scope on Pōrangahau RP21.62, construction at this site will be deferred until the next construction season, with winter monitoring undertaken by the Asset team. This change shifts the project timeline into the 2025/26 programme. Construction on the remaining sites was completed at the end of June, and the project is forecast to finish under budget.
Land Transport Recovery Phase 2-Pourerere Road Project	Construction	Dec-25	88% NsTA 11% CHBDC	●	●	●	Construction was completed at the end of June, with the exception of Pourerere 14.3, which has been left in a safe, usable condition under minor traffic management. Work on this site will be paused until the next construction season, with winter monitoring to be undertaken by the Asset team. The project remains on track to be delivered under budget.
Land Transport Recovery Phase 2 -Cooks Tooth Road	Test and Commission	Aug-25	88% NsTA 11% CHBDC	●	●	●	The project is tracking toward closure, with as-built documentation underway and close-out reporting and handover expected to be completed in the next reporting period. The project has an underspend, and the remaining funds will be released back into the programme contingency for the 2025/26 financial year.

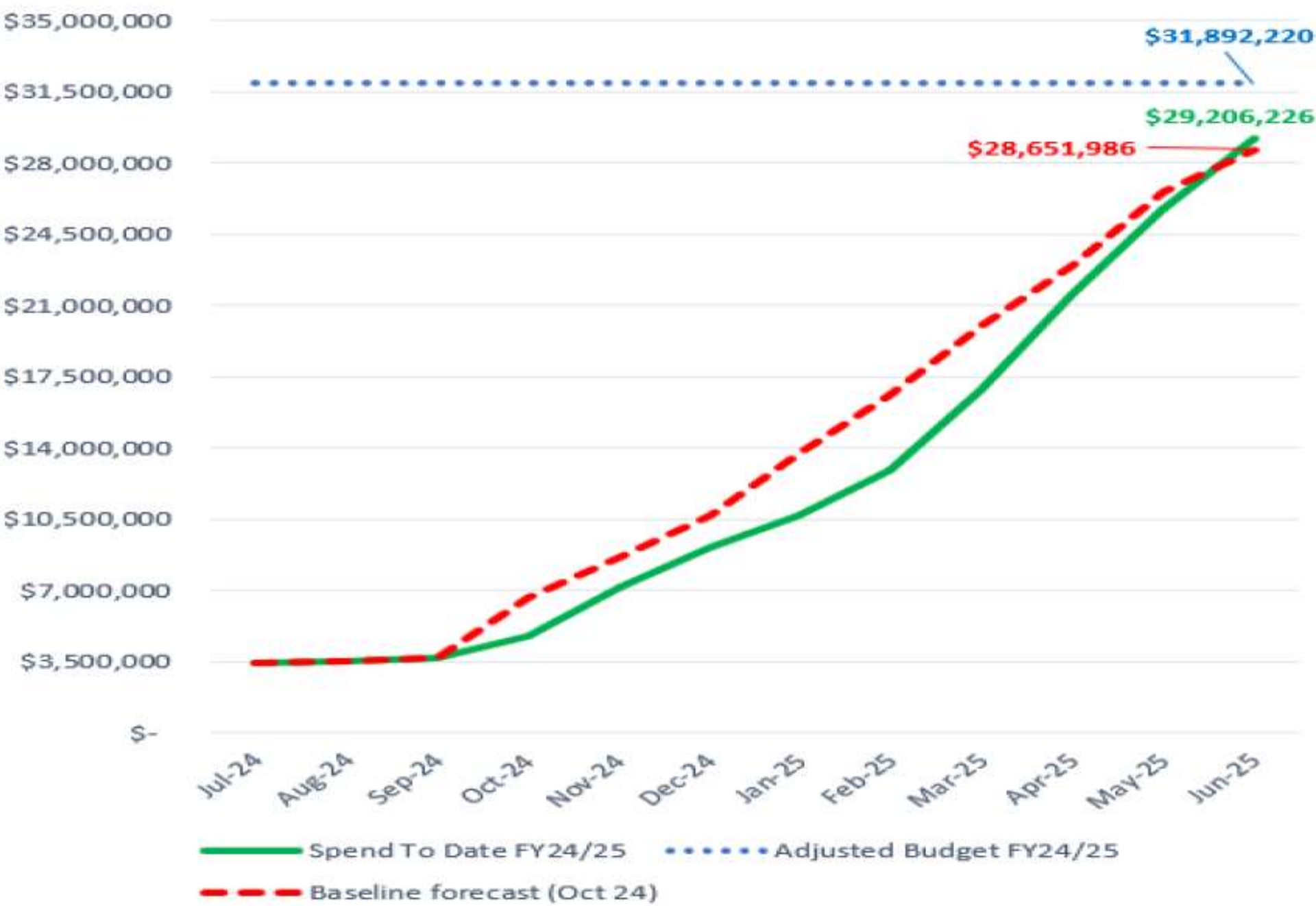


Project Name	Current Stage	Next Milestone Date	Funding type	Programme	Risk	Budget	Comments
Land Transport Recovery Phase 3- Kahurangi Rd 6.1	Close		89% NsTA 11% CHBDC	●	●	●	Project was completed and closed in Q4. Project came in under budget.
Land Transport Recovery Phase 3-Farm Road Project	Test and Commission		89% NsTA 11% CHBDC	●	●	●	The project is progressing toward closure, with as-built documentation in progress and close-out reporting and handover expected in the next reporting period. While the project is underspent, disputes over June claims for sites 16.875, 14.41, and 2.5 have now been resolved, resulting in the remaining construction budget being reallocated to the new financial year.
Land Transport Recovery Phase - Bridge Scour Protection	Test and Commission		89% NsTA 11% CHBDC	●	●	●	The project is progressing toward closure, with half of the sites completed and practical completion for the remainder expected in the next reporting period. As-built documentation is underway, with close-out reporting and handover also scheduled for the next period. The project is tracking to underspend, with the remaining construction budget reallocated to the new financial year.
Land Transport Recovery Phase 3- Wimbledon Rd RP6.71	Close		89% NsTA 11% CHBDC	●	●	●	This project is in closure with close out reports being worked on.
Land Transport Recovery Phase 3- Guardrail Project	Close		89% NsTA 11% CHBDC	●	●	●	Project was completed and closed in Q4. Project came in under budget.
Stormwater Improvement - Svenson Road	Close		CHBDC/ NIFF	●	●	●	The project is progressing to closure, with final reports and as-builts being completed. Once expenditure is finalised at the end of August, a wrap-up invoice will be submitted to NIFF to claim the remaining available funding.
Stormwater Bank Stabilisation - Waipawa/ Waipukurau Open Drain	Construction	Aug-25	CHBDC	●	●	●	Construction on all 9 site has been completed with the project is progressing to closure, with final reports being completed.
Stormwater Renewal - Gaisford Terrace	Close		CHBDC/ NIFF	●	●	●	All investigations and design work have been completed, with the report on infrastructure locations now released. The project has moved to closure status, with the potential for further works in a future financial period as the Asset team priorities renewals. The project exceeded the available budget by 7.41% due to the expanded investigation into 3-Water services; however, funds have been reallocated from the stormwater surplus to balance the budget.
Stormwater Modelling - Porangahau	Close		External	●	●	●	Project was completed and closed in Q4, and fully utilised the external funding available. All design and catchment data have been provided to the Asset team for future consideration modeling. Funding reporting close-out is with the Programme team for completion.
Waste Water - DAF	Pipeline	Sept-25	CHBDC/ NIFF	●	●	●	Project remain in the Pipeline phase and will progress to the Initiation phase once the requirements are fully defined. This pause is due to the need to align project scope with current wastewater standards and ongoing adjustments to the capital programme and project scopes.
Waste Water - P2 Porangahau / Te Paerahi	Pipeline	Sept-25	CHBDC	●	●	●	Project remain in the Pipeline phase and will progress to the Initiation phase once the requirements are fully defined. This pause is due to the need to align project scope with current wastewater standards and ongoing adjustments to the capital programme and project scopes.
Waste Water - P3 Takapau	Pipeline	Sept-25	CHBDC	●	●	●	Project remain in the Pipeline phase and will progress to the Initiation phase once the requirements are fully defined. This pause is due to the need to align project scope with current wastewater standards and ongoing adjustments to the capital programme and project scopes.
Wastewater Network Relining	Test and Commission	Aug-25	CHBDC	●	●	●	Construction is complete, delivering 502 m of relined pipe and 12 coated manholes, despite delays caused by a contractor plant breakdown. The project has now moved to closure, with only finalisation reports outstanding, and the remaining pipe length will be scheduled for the next financial year. It is expected to finish under budget, with all risks being managed and no exceptions to report.

Project Name	Current Stage	Next Milestone Date	Funding type	Programme	Risk	Budget	Comments
Drinking Water Renewals - Gaisford Terrace	Close		CHBDC/ NIFF	●	●	●	All investigations and design work have been completed, with the report on infrastructure locations now released. The project has moved to closure status, with the potential for further works in a future financial period as the Asset team prioritises renewals.
Drinking Water - 2nd Supply	Plan & Design	Feb-2026	CHBDC/ NIFF	●	●	●	Since the last reporting period, the project has completed investigation and design option development, with ongoing engagement and discussions with iwi. A cultural impact assessment is currently underway. The project is now awaiting instruction to proceed within the renewal programme, as papers prioritising alternative upgrades to the drinking water network are scheduled for presentation to the Finance, Infrastructure and Performance Committee on 21 August 2025.
Drinking Water - Abbotsford Reservoir Replacement	Plan and Design	Aug-25	CHBDC	●	●	●	Formally called Waipawa Reservoir Replacement, the project is progressing in discussions with the landowner with options to be presented at the Finance Infrastructure and Performance Committee on the 21 August 2025. The project has been extended out to the next financial year.
Drinking Water Renewals - Racecourse Rd Waipukurau	Close		CHBDC	●	●	●	The project is tracking toward closure, with as-built documentation underway and close-out reporting and handover expected to be completed in the next reporting period
Drinking Water Upgrade - Homewood Rd, Waipawa	Close		CHBDC	●	●	●	The project was divided into two separable portions, with works involving KiwiRail's asset allocated to SP2. This portion has been approved to continue in the next financial year, with the consent application well advanced, and construction scheduled to commence at the start of the new season. SP1 was completed and closed in Q4.
Drinking Water Renewals - Francis Drake Street, Waipukurau	Close		CHBDC	●	●	●	Completed at the beginning of Quarter 4 and formally closed.
Drinking Water Upgrade - Waipawa Water Treatment Plant	Plan & Design	Aug-25	CHBDC/ NIFF	●	●	●	The project is currently rated red for budget, programme, and risk. Following a value-engineering exercise and updated supplier quotes, approval for an increased budget will be sought from governance in August 2025.
Drinking Water - Pukeora Reservoir	Plan & Design	Aug-25	CHBDC/ NIFF	●	●	●	The project scope has been defined, options assessed, and both initial geotechnical investigations and a planning assessment completed to inform decision-making. There remains a risk the project may not proceed if alternate upgrades to the drinking water network are prioritised. The project is now awaiting instruction to proceed within the renewal programme, as papers prioritising alternative upgrades to the drinking water network are scheduled for presentation to the Finance, Infrastructure and Performance Committee on 21 August 2025.
Growth Precedent - Attenuation Basin and SW upgrade	Close		CHBDC/ NIFF	●	●	●	Project moves to closure, with a defects monitoring period of 2 years.
Lindsay Bush	Close		TIFF	●	●	●	Completed at the beginning of Quarter 2 and formally closed.
Onga Onga Toilet	Close		TIFF	●	●	●	Completed at the beginning of Quarter 3 and formally closed.
Porangahau Hall Repair (New Project)	Procurement	Aug-25	CHBDC /Insurance	●	●	●	Awaiting the loss adjusters approval of the budget.



Adjusted Budget VS Spend To Date  
FY 24/25





## 6.4 THE BIG WASTEWATER STORY REPORT 2025 Q4

### File Number:

**Author:** Ben Swinburne, 3 Waters Manager

**Authoriser:** Mark Kinvig, Group Manager - Infrastructure & Asset Management

**Attachments:** 1. The Big Wastewater Story Report - 2024/25 Q4 [↓](#) 

### PURPOSE

To provide an update on #the Big Wastewater Story for the 2025 Quarter Four.

### RECOMMENDATION

**That the Finance, Infrastructure and Performance Committee receives and notes the April – June 2025 Quarter 4 # The Big Wastewater Story status report.**

### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as not significant.

### BACKGROUND

This report presents the June 2025 –July 2025 update on the Big Wastewater Story strategy, operations and capital programme.

### DISCUSSION

Over the last two quarters, Central Hawke’s Bay District Council has undertaken a strategic review and revision of its wastewater management programme in response to financial constraints and evolving regulatory standards.

The revised programme focuses on achieving compliance with the new wastewater standards and future discharge consents within 10 years (by 2034). This will assume continued treated wastewater discharge to rivers over a longer period than initially planned. This incremental approach seeks to balance regulatory obligations with financial sustainability.

Despite capital investment deferrals, ongoing operational optimisation remains a priority. Targeted upgrades and operational improvements are underway. In Waipawa, a 90-day action plan initiated in March 2025 has significantly enhanced plant performance and effluent quality.

Infrastructure renewals for FY24/25 included 864 metres of wastewater pipe relining using trenchless technology. Improved contract management and data-driven decision-making have further contributed to better plant performance. Upgrades to address capacity and compliance are included in the 2025/26 Annual Plan and the revised capital investment programme.

The FY2024/2025 wastewater renewals (pipe relining) were delivered in 8 locations across Waipukurau, Waipawa Te Paerahi and Porangahau. These were:

- Jones Street, Porangahau
- Te Paerahi Road and Puketauhinu Place, Te Paerahi
- Lathum Stubbs Crescent and Watts Street, Waipawa
- South Service Lane, Holyrood Terrace and Porangahau Road, Waipukurau.



This revised wastewater capital investment programme, aligning with the latest regulatory standards and community feedback, will be presented for Council endorsement in early 2025/26.

**STRATEGIC ALIGNMENT**

This paper meets our objective of ensuring “durable infrastructure” under our strategic direction, “Together We Thrive”.



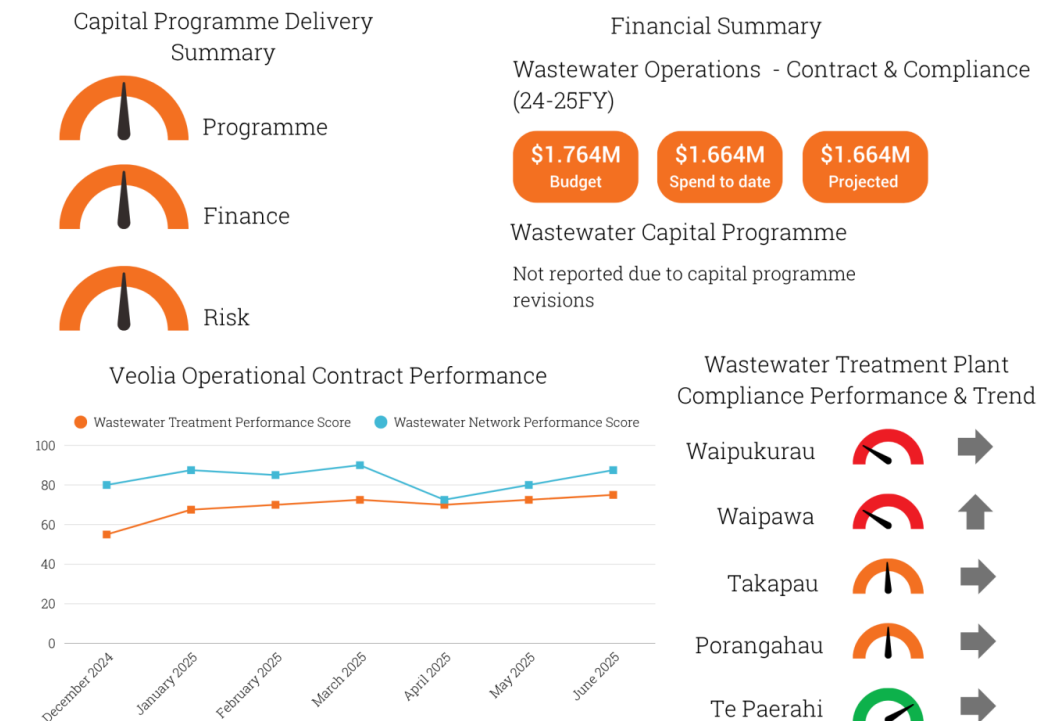
**CENTRAL  
HAWKE'S BAY**  
DISTRICT COUNCIL

# *#the BIG. Waste Water Story*

**Wastewater Activity Report  
2024- 2025 Financial Year Quarter 4**

*E ora ngātahi ana!*

## Delivery Analytics



## Executive Summary:

Over the last two quarters, Central Hawke's Bay District Council has undertaken a strategic review and revision of its wastewater management programme in response to financial constraints and evolving regulatory standards.

The revised programme focuses on achieving compliance with the new wastewater standards and future discharge consents within 10 years (by 2034), assuming continued treated wastewater discharge to rivers over a longer period than initially planned. This incremental approach seeks to balance regulatory obligations, new wastewater standards and financial sustainability.

Despite capital investment deferrals, ongoing operational optimisation remains a priority. Targeted upgrades and operational improvements are underway. In Waipawa, a 90-day action plan initiated in March 2025 has significantly enhanced plant performance and effluent quality.

Infrastructure renewals are progressing, with 864 metres of wastewater pipe relined using trenchless technology this year. Improved contract management and data-driven decision-making have further contributed to better plant performance. Upgrades to address capacity and compliance are included in the 2025 /26 Annual Plan and the revised capital investment programme.

This revised wastewater capital investment programme, aligning with the latest regulatory standards and community feedback, will be presented for Council endorsement in early 2025/26.

## Key Activity Risks

Risk	Mitigation	Likelihood	Consequence	Residual Risk Level
Existing and future consent non-compliances resulting in enforcement action by the regulator	Alternative short-term options have been formulated and assessed, balancing the maximum possible benefit with affordability constraints, and active engagement with regulators on the challenges faced	5	4	Extreme
There is a risk that the planned Capital programme will not be delivered as outlined in the 3-Year Plan, which will delay outcomes for the community.	A revised programme is to be presented and endorsed by Council for inclusion in Councils WSDP that will clearly outline the 10-year programme and clarify the projects for short-term delivery.	3	3	High
There is a risk of further cost increases across the programme due to inflation and changes in scope.	Employ detailed cost estimates with contingency as required. For projects extending over several years, include allowance for inflation with cost estimates. Monitor and control changes in scope	3	3	High
The contractor's performance falls short of the Council's expectations, causing cost increases, delays, poor quality, and negative public perception.	The Council explicitly defines its expectations for contractors at the start of the contract. It fosters a collaborative working relationship with contractors, ensuring clear and regular communication	2	3	Medium

Consequence	Likelihood					
		Highly Unlikely (1)	Unlikely (2)	Possible (3)	Likely (4)	Almost Certain (5)
	Catastrophic (5)	Medium	High	Extreme	Extreme	Extreme
	Major (4)	Medium	High	High	Extreme	Extreme
	Significant (3)	Low	Medium	High	High	Extreme
	Minor (2)	Low	Medium	Medium	High	High
	Insignificant (1)	Low	Low	Low	Medium	Medium

ACTIVITY REPORT WASTEWATER

## Strategy

The District Wastewater Treatment and Discharge Strategy was adopted in 2020. The strategy outlines a programme of wastewater treatment plant upgrades developed to achieve the vision of resilient and sustainable wastewater management for the next 50 years, accommodating future growth and environmental considerations. Additionally, it aimed to optimise operations through strategic planning and investment, emphasising community benefits and cultural impacts.

The resulting capital works programme sought to utilise our district's wastewater as a resource and enhance environmental and cultural outcomes through the use of land-based irrigation. Through centralisation of plants, it aimed to reduce ongoing costs to the community.

In the 3-Year Plan 2024-2027, the significant investment required to progress with the works outlined in the wastewater strategy was deferred, considering the impacts from Cyclone Gabrielle not only on the community in general but also the sites of planned wastewater upgrades. The cost to the community was simply unaffordable when considered amongst the other priorities.

In late February 2025, National Wastewater standards were released for consultation by Taumata Arowai. The four proposed standards cover the most common consenting topics (discharging treated wastewater to water or land, safe biosolid use, and managing overflows and bypasses) with requirements tailored to appropriately manage the level of risk to public health and different environments. These standards aim to streamline the process for future consents, making it more efficient and cost-effective.

Taking into account feedback from community as part of the Local Water Done Well consultation, and direction from council, officers have worked to create a viable revised capital investment programme. This revised programme is based on five key principles, with principle two relating directly to the wastewater programme:

- For wastewater discharges, the current strategy timeframes are unaffordable and therefore are proposed to be abandoned. In the interim, more cost-effective upgrades are required.
- The revised programme should aim to achieve compliance with the proposed national wastewater standards and future discharge consents **within 10 years of the 3YP (2034)**, based on the assumption that discharges will be directed to **surface water**. Ongoing *investment is likely to be required over time*.
- ***This means changes to wastewater management and treatment plants will result in the ongoing discharge of treated wastewater into rivers for a longer period, and we will work to incrementally meet new wastewater standards within 10 years.***

A revised wastewater programme will be presented to Council, seeking endorsement for inclusion in the Regional Water Services Delivery Plan, in the first quarter of the 2025/26 financial year. This will flow into council needing to review and reconsider its strategy to address wastewater management.

## Asset Management and Operations

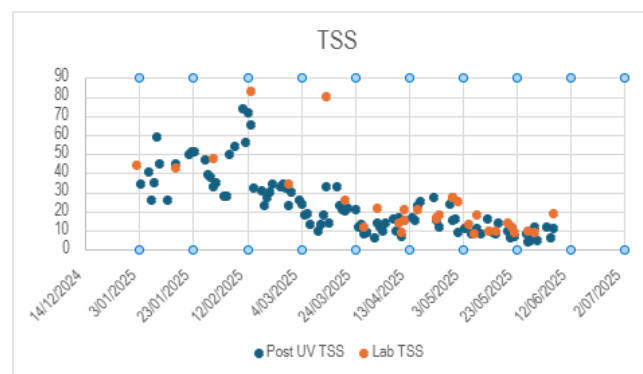
While significant capital investment is deferred, officers and contractors continue to optimise each Wastewater treatment plant's performance to ensure, where possible, compliance with consents is achieved. Unfortunately, consent compliance is generally poor.

Many of our WWTP sites provide solely pond-based treatment, and performance is heavily influenced by weather conditions and the makeup and volume of incoming flows.

At other sites, specific measures are in place to improve the compliance of each site.

At Waipukurau, capital investment is planned with an upgrade to the tertiary treatment system. This upgrade is comprised of a Dissolved Air Filtration (DAF) system and a complementary UV treatment upgrade. This will improve the plant compliance with consent parameters for total suspended solids (TSS), dissolved reactive phosphorus (DRP) and E. coli, as well as increasing the plant's throughput capacity.

In Waipawa, officers have been proactively working with operational contractors and other partners to improve plant performance. A 90-day action plan was put in place in March 2025 to increase consistency in plant operation and improve controls and communication between the operator and CHBDC. This has resulted in significantly improved operations and effluent quality, demonstrated below by the downward trend in measured Total Suspended Solids (TSS) in the discharge.



Constraints at the Waipukurau WWTP inlet pump station were identified early this year; capacity concerns have been identified and quantified through a detailed investigation. Funding for an upgrade to rectify these issues and provide additional capacity has been included in the Annual Plan for 2025/26. While detailed design of the upgrades is underway, interim operational arrangements have been put in place in readiness for any long periods of rain.

Improving the performance of the reticulation network is another way to reduce the pressure on downstream pumping and treatment assets. This year, renewals of wastewater network assets are being completed using trenchless relining technology. 864 metres of pipe were relined this financial year.

Improved contract management of wastewater treatment has enhanced plant performance visibility. The team took some time to adapt, but now, decision-makers have better data, leading to improved plant performance.

ACTIVITY REPORT WASTEWATER

## Capital Programme

### Programme Objectives

The programme represents a critical and future-focused investment in wastewater infrastructure for the Central Hawke's Bay District Council, designed to deliver enduring community, environmental, and cultural benefits.

Strategically, the programme is structured to:

- **Ensure regulatory compliance** with current and upcoming standards for wastewater discharge and treatment
- **Upgrade and future-proof** the wastewater network and treatment systems to support projected growth and resilience

This approach reflects a commitment to sustainable service delivery, affordability, and long-term asset performance. It positions the Council to meet both immediate obligations and future expectations under the Local Government (Water Services) Bill and associated reform.

### Project Indicators

B.R.A.G Status	
Blue	The project has been completed and passed back to the relevant maintenance and operations team.
Red	Projected to 10% or more overspent or over the timeline, or significant issues in quality, resourcing, or key stakeholder issues.
Amber	Projected to be between 5% to 9% overspend or over the timeline, or there are minor issues in quality, resourcing or key stakeholder issues.
Green	Projected to be on track or within tolerances of 4% or under for spend and timeline.

Performance Trend Key	
↑	The overall performance of the project has improved since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
→	The overall performance of the project has remained consistent since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
↓	The overall performance of the project has lowered since the last report, as evidenced by key metrics across the Programme, Risk and Budget.

ACTIVITY REPORT WASTEWATER

**Wastewater Network Relining**

<b>Scope</b>	To renew approximately 1.4km of wastewater pipe across the district				
<b>Current Stage of the Project</b>	<b>Next milestone date</b>	<b>Budget</b>	<b>Spend to date</b>	<b>Forecast</b>	<b>Trend</b>
Close	N/A	\$1,086,000	\$587,250	\$591,808	→
<b>Last quarter</b>	<b>Current quarter</b>				
<b>Programme</b>		Construction is now complete, and the project closeout is underway. In total, 864m of pipes were relined and 12 manholes coated. The work was delayed due to a breakdown of the contractor's plant. The remaining pipe length will be replanned for the upcoming financial year.			
<b>G</b>	<b>G</b>				
<b>Finance</b>		The project was completed under budget, primarily due to scheduling delays.			
<b>G</b>	<b>G</b>				
<b>Risk</b>		Project risks are being managed with no exceptions to report.			
<b>G</b>	<b>G</b>				

The projects below have been delayed due to new national wastewater standards and review of the CHBDC's wastewater strategy. To avoid rework and unnecessary expenditure, the projects will remain on hold until the review of CHBDC's strategy is complete.

**Waipukurau Dissolved Air Filtration and Ultraviolet**

<b>Scope</b>	The objective is to design and install new Dissolved Air Filtration (DAF) and UV systems at the Waipukurau wastewater treatment plant. This will enhance the quality of treated effluent, ensuring compliance with some resource consent parameters while also accommodating future growth.
<b>Project Status</b>	Concept design for this project has been prepared and will be finalised following recommencement of the project.

**Pōrangahau and Te Paerahi Wastewater Upgrade**

<b>Scope</b>	To consent and build a land-based discharge system for the Pōrangahau and Pōrangahau Beach wastewater system to accommodate current and future growth and meet the community, environmental and cultural aspirations while balancing the affordability constraints.
<b>Project Status</b>	Concept design for the new wastewater treatment plant and pipelines has been prepared, and a consent application has been submitted. The revised capital programme is expected to be endorsed 21 August, this will inform the scope and phasing of required upgrades in Porangahau and Te Paerahi.

**Takapau Wastewater Upgrade**

<b>Scope</b>	To consent and build a land-based discharge scheme for the Takapau wastewater system to accommodate current and future growth and meet the community, environmental and cultural aspirations while balancing the affordability constraints.
<b>Project Status</b>	Concept design for the treatment plant upgrades and irrigation system has been completed. The revised capital programme is expected to be endorsed 21 August, this will inform the scope and phasing of required upgrades in Takapau.



## 6.5 THE BIG STORMWATER STORY REPORT 2025 Q4

### File Number:

**Author:** Ben Swinburne, 3 Waters Manager

**Authoriser:** Mark Kinvig, Group Manager - Infrastructure & Asset Management

**Attachments:** 1. The Big Stormwater Story Report - 2024/25 Q4  

### PURPOSE

To provide an update on the #BigWastewaterStory for the 2025 Quarter Four.

### RECOMMENDATION

**That the Finance, Infrastructure and Performance Committee receives and notes the April – June 2025 Quarter 4 #BigStormwaterStory status report.**

### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as not significant.

### BACKGROUND

This report presents the June 2025 –July 2025 update on the Big Stormwater Story strategy, operations and capital programme.

### DISCUSSION

Since Cyclone Gabrielle, Council has significantly increased its focus on stormwater management in response to recent weather events, community feedback, and commitments outlined in the Three-Year Plan.

A comprehensive operational maintenance programme has now been completed for the 2024/25 financial year, alongside the development of a long-term stormwater strategy. This strategy—currently in the engagement phase with stakeholders and the community—aims to set policy direction, guide capital investment, and prioritise reducing flood risks, particularly the number of habitable floors affected during major rain events.

Focus has now shifted to a scheduled preventative maintenance approach. This has been supported by a panel of local contractors to ensure cost-effective and efficient delivery. The local delivery approach has enabled the council to exceed its level of service targets this year, supporting the resilience and reliability of the stormwater system for the community.

The Capital Programme has demonstrated strong delivery. The Svenson Road Project has reached completion in only four months, having achieved all project requirements.

In the Bank Stabilisation project, nine sites have been cleaned and cleared, exceeding the original scope of seven, delivering enhanced value from the Council's investment and reinforcing the programme's commitment to adaptive delivery and cost efficiency.

All five projects are now in the close-out stage, and officers are finalising all project documentation.

### STRATEGIC ALIGNMENT

This paper meets our objective of ensuring “durable infrastructure” under our strategic direction, “Together We Thrive”.

The need to manage stormwater more effectively and proactively was identified in the Cyclone Gabrielle Recovery and Resilience plan and Reflected in the 2024-27 Three Year plan.

This extends across the entire mix of urban stormwater – from regional council stormwater to district council as well as private stormwater management across properties.

The key areas of focus include:

- Where responsibility falls.
- Proactive maintenance.
- Impacts of development.
- Whole-of-catchment review.



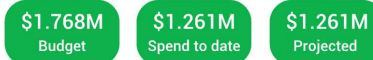
## Delivery Analytics

### Capital Programme Delivery Summary

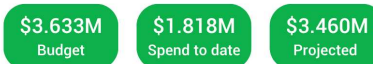


### Financial Summary

#### Stormwater Operations (24/24FY)



#### Stormwater Capital Programme



### Operational Achievements

**232** Community members engaged

**2139** Metres of vegetation cleared

**6287** Metres of pipe flushed

**7700** Metres of stormwater drains excavated

## Executive Summary:

Since Cyclone Gabrielle, Council has significantly increased its focus on stormwater management in response to recent weather events, community feedback, and commitments outlined in the Three-Year Plan. A comprehensive operational maintenance programme has now been completed for the 2024/25 financial year, alongside the development of a long-term stormwater strategy. This strategy—currently in the engagement phase with stakeholders and the community—aims to set policy direction, guide capital investment, and prioritise reducing flood risks, particularly the number of habitable floors affected during major rain events.

Focus has now shifted to a scheduled preventative maintenance approach, which has been supported by a panel of local contractors to ensure cost-effective and efficient delivery.

This local delivery approach has enabled the council to exceed its level of service targets this year, supporting the resilience and reliability of the stormwater system for the community.

The Capital Programme has demonstrated strong delivery. The Svenson Road Project has reached completion in only four months, having achieved all project requirements.

In the Bank Stabilisation project, nine sites have been cleaned and cleared, exceeding the original scope of seven, delivering enhanced value from the Council's investment and reinforcing the programme's commitment to adaptive delivery and cost efficiency.

All four projects are now in the close-out stage, and officers are finalising all project documentation.

## Key Activity Risks

Risk	Mitigation	Likelihood	Consequence	Residual Risk Level
There is a risk that projects exceed their budget.	Employ detailed cost estimates with contingency as required. For projects extending over several years, include allowance for inflation with cost estimates. Monitor and control changes in scope.	3	4	High
The contractor's performance falls short of the Council's expectations, causing cost increases, delays, poor quality, and negative public perception.	The Council explicitly defines its expectations for contractors at the start of the contract. It fosters a collaborative working relationship with contractors, ensuring clear and regular communication. Regular discussions and scoring across Key Performance Indicators are undertaken across each contract.	2	3	Medium
There is a risk of a misalignment between the planned capital work programme and community expectations.	Officers are planning clear communication with the community, which explains prioritisation and the asset management approach.	3	2	Medium
New maintenance-based Levels of Service are not achieved, not meet the community's expectations	Procurement of a small contracting panel to provide adequate resourcing, along with a focused internal role to support this activity	1	2	Low

Consequence	Likelihood				
	Highly Unlikely (1)	Unlikely (2)	Possible (3)	Likely (4)	Almost Certain (5)
Catastrophic (5)	Medium	High	Extreme	Extreme	Extreme
Major (4)	Medium	High	High	Extreme	Extreme
Significant (3)	Low	Medium	High	High	Extreme
Minor (2)	Low	Medium	Medium	High	High
Insignificant (1)	Low	Low	Low	Medium	Medium

ACTIVITY REPORT- STORMWATER

## Strategy

The focus on stormwater management has increased, requiring increased focus from officers. Following recent weather events and subsequent community feedback, and adopted in the Three Year plan, is an increased operational maintenance programme. This, along with informed engagement and development of an overarching strategy for the stormwater activity, aims to build community confidence in network management.

**#thebigstormwaterstory** was developed following the effects of Cyclone Gabrielle in 2023. Following the completion of the cyclone response works programme, the focus for the stormwater activity has been on three areas:

- Develop a strategic direction for stormwater to establish policy and prioritise capital investment
- Implement a maintenance plan to maintain the existing network and levels of service
- Implement a programme of capital projects to increase stormwater system performance.

The Stormwater Strategy (Strategy) is currently in the engagement phase. Officers are engaging with key stakeholders and preparing a draft strategy document. This is part of the Partnership and Engagement Plan, which outlines Mana Whenua engagement transitioning to targeted community engagement (community focus groups).

The Strategy aims to consolidate stakeholder aspirations and establish direction for the activity in the long term, including producing a capital works programme. As a baseline strategic focus, flood risk expressed by the number of habitable floors flooded in a given rain event has been proposed as the main focus of the capital programme, with the investment profile to be determined from the impact on this level of service.

## Asset Management and Operations

In lieu of the finalised strategy, a maintenance plan has been developed and implemented, detailing an asset management approach consistent with national best practice. In implementing this, a large amount of corrective work was needed to mitigate historic underinvestment. This corrective programme has been completed as part of the Cyclone Gabrielle response, and a transition to scheduled preventative maintenance has now occurred.

Earlier in the year, a panel of smaller local contractors was procured to deliver preventative maintenance on open watercourse assets. This approach benefits local businesses and has delivered cost efficiency, enabling the level of service targets set in the Three-Year plan to be exceeded.

This work focuses on drains which have fallen behind their maintenance schedules and prioritises those that either have undersized infrastructure, are situated in flood-prone areas or have significant community interest.

Piped network maintenance focuses on investigative work confirming asset condition and performance information, with findings feeding through to the capital programme.

ACTIVITY REPORT- STORMWATER

Council Level of Service (LoS) areas		Length completed	LoS Target
Open Drain Inspections		14.5km	14.5km
Open Drain Maintenance		9.8km	2.9km
Piped Network Inspections		6.3km	3.8km

ACTIVITY REPORT- STORMWATER

## Capital Programme

### Programme Objectives

This programme will deliver resilient, high-performing stormwater infrastructure that reduces flooding impacts and enhances community outcomes. The programme will prioritise environmentally sustainable, socially inclusive, and culturally respectful solutions, while maintaining fiscal discipline and transparent engagement with Council, iwi, and stakeholders.

### Project Indicators

B.R.A.G Status	
Blue	The project has been completed and passed back to the relevant maintenance and operations team.
Red	Projected to 10% or more overspent or over the timeline, or significant issues in quality, resourcing, or key stakeholder issues.
Amber	Projected to be between 5% to 9% overspend or over the timeline, or there are minor issues in quality, resourcing or key stakeholder issues.
Green	Projected to be on track or within tolerances of 4% or under for spend and timeline.

Performance Trend Key	
↑	The overall performance of the project has improved since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
→	The overall performance of the project has remained consistent since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
↓	The overall performance of the project has lowered since the last report, as evidenced by key metrics across the Programme, Risk and Budget.

ACTIVITY REPORT- STORMWATER



## Pōrangahau Stormwater Modelling

<b>Scope</b>	To develop a model of the stormwater network in the Pōrangahau township, which will inform management of the stormwater network in alignment with Hawkes Bay Regional Council's flood control project. This project is fully externally funded.				
<b>Current Stage of the Project</b>	<b>Next milestone date</b>	<b>Budget</b>	<b>Spend to date</b>	<b>Forecast</b>	<b>Trend</b>
Close	N/A	\$150,000	\$150,000	\$150,000	→
<b>Last quarter</b>	<b>Current quarter</b>				
<b>Programme</b>		The network design plan is complete, and the final report has been produced. This information has now been handed over to the operational team to inform future projects and to Hawkes Bay Regional Council to inform the interface with flood protection.			
<b>G</b>	<b>G</b>				
<b>Finance</b>		This project was 100% externally funding and was delivered to budget.			
<b>G</b>	<b>G</b>				
<b>Risk</b>		Project risks are being managed with no exceptions to report.			
<b>G</b>	<b>G</b>				

## Bank Stabilisation

<b>Scope</b>	To design and construct stabilisation solutions on 9 sites across the stormwater networks of Waipukurau and Waipawa.				
<b>Current Stage of the Project</b>	<b>Next milestone date</b>	<b>Budget</b>	<b>Spend to date</b>	<b>Forecast</b>	<b>Trend</b>
Close	N/A	\$275,000	\$259,794	\$259,794	→
<b>Last quarter</b>	<b>Current quarter</b>				
<b>Programme</b>		Construction is now complete, and project closeout is underway.			
<b>G</b>	<b>G</b>				
<b>Finance</b>		The project has been delivered within the available budget.			
<b>G</b>	<b>G</b>				
<b>Risk</b>		Project risks are being managed with no exceptions to report.			
<b>G</b>	<b>G</b>				



ACTIVITY REPORT- STORMWATER

## Waipukurau South Growth Precinct Stormwater Basins

Scope	To design and construct two stormwater attenuation basins at 83 Pōrangahau Road, Waipukurau, in order to manage and mitigate the impacts of stormwater in the Waipukurau South Growth Precinct (WSGP).				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Close	N/A	\$2,578,238	\$2,273,612	\$2,301,612	→
Last quarter	Current quarter				
Programme		Construction is now complete, and project closeout is underway.			
G	G				
Finance		The project is expected to be completed under budget.			
G	G				
Risk		Project risks are being managed with no exceptions to report.			
G	G				

## Svenson Road

Scope	To design and construct an upgrade in capacity to the stormwater network from Svenson Road through the Central Hawkes Bay College grounds.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Close	N/A	\$661,000	\$507,886	\$518,592	↑
Last quarter	Current quarter				
Programme		Following the commencement of this project in late March, all construction is now complete, and closeout is underway.			
R	G				
Finance		The project is expected to be completed under budget.			
G	G				
Risk		Project risks are being managed with no exceptions to report.			
R	G				



ACTIVITY REPORT- STORMWATER

## 6.6 THE BIG WATER STORY REPORT - 2025 Q4

### File Number:

**Author:** Ben Swinburne, 3 Waters Manager

**Authoriser:** Mark Kinvig, Group Manager - Infrastructure & Asset Management

**Attachments:** 1. The Big Water Story Report - 2024/25 Q4 [↓](#) 

### PURPOSE

To provide an update on the #BigWaterStory for the 2025 Quarter Four.

### RECOMMENDATION

**That the Finance, Infrastructure and Performance Committee receives and notes the April – June 2025 Quarter 4 # The Big Water Story status report.**

### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as not significant.

### BACKGROUND

This report presents the June 2025 –July 2025 update on the Big Drinking Water Story strategy, operations and capital programme.

### DISCUSSION

Over the last two quarters, the Central Hawke's Bay District Council has been undertaking a review of its capital upgrade programme for drinking water services. This adjustment is driven primarily by community concerns about affordability. This was highlighted through the Local Water Done Well consultation, where the cost of water services emerged as a top issue.

Council's focus remains on critical infrastructure upgrades. Many of which have already been successfully implemented, ensuring that safe and healthy treated water continues to be delivered to customers.

Delivery progress within the current capital programme has primarily been on pipe renewal projects in the following locations:

- Homewood Road (stage 1), Waipawa
- Racecourse Road, Waipukurau
- Francis Drake Street, Waipukurau.

In addition, investigations have been concluded to inform the forthcoming Gaisford Terrace renewal project, scheduled for the upcoming construction season.

Across the programme, there have been several delays and risks that have arisen. Whilst some will be mitigated with the culmination of the review of the capital programme, moving forward, strengthening of processes such as project scope identification and cost estimation will decrease the likelihood of delays or cost increases.

**STRATEGIC ALIGNMENT**

This paper meets our objective of ensuring “durable infrastructure” under our strategic direction, “Together We Thrive”.





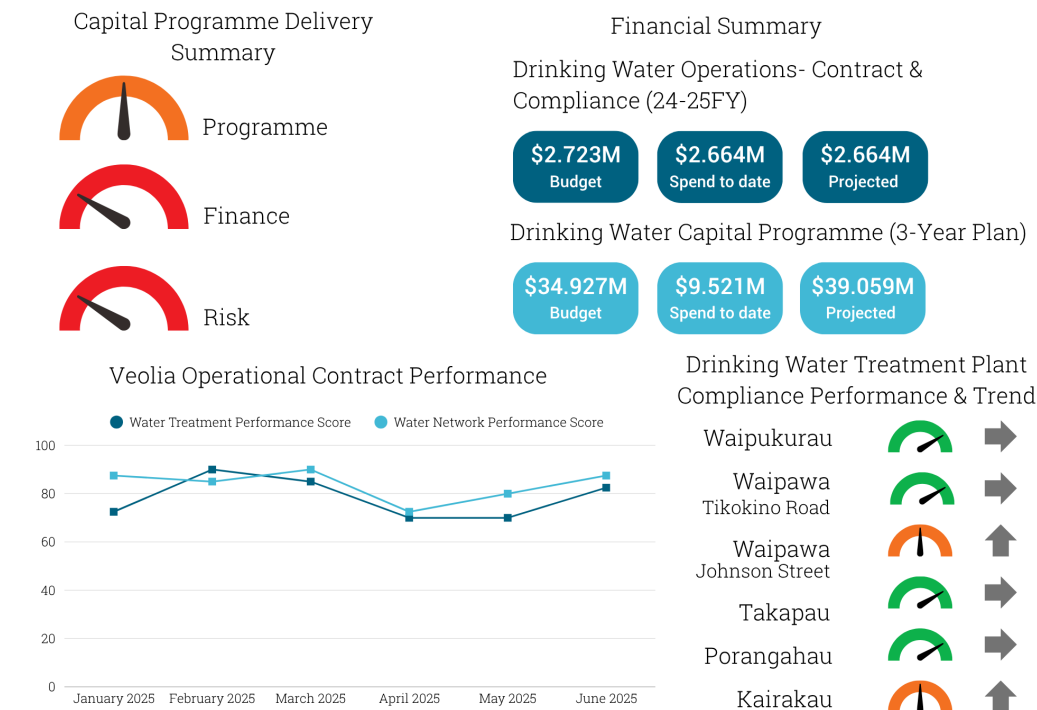
**CENTRAL  
HAWKE'S BAY**  
DISTRICT COUNCIL

# *#the BIG. Water Story*



## **Drinking Water Activity Report 2024- 2025 Financial Year Quarter 4**

## Delivery Analytics



## Executive Summary:

Over the last two quarters, Council has been undertaking a review of its capital upgrade programme for drinking water services. This adjustment is driven primarily by concerns about affordability, as highlighted through the Local Water Done Well consultation, where the cost of water services emerged as a top issue.

Council's focus remains on critical infrastructure upgrades, many of which have already been successfully implemented, ensuring that safe and healthy treated water continues to be delivered to customers.

Delivery progress within the current capital programme has primarily been on pipe renewal projects with both the Homewood Road (first stage) and Racecourse Road projects completing construction in Quarter four. In addition, investigations have been concluded to inform the forthcoming Gaisford Terrace renewal project, scheduled for the upcoming construction season.

Across the programme, there have been several delays and risks that have arisen. Whilst some will be mitigated with the culmination of the review of the capital programme, moving forward, strengthening of processes such as project scope identification and cost estimation will decrease the likelihood of delays or cost increases.

Operational performance in water treatment remains strong, with effective compliance, robust day-to-day systems, and enhanced planning for improvement projects. Improved contract management practices have strengthened operational outcomes, financial oversight, and value for money, fostering a more collaborative and accountable service delivery environment.

ACTIVITY REPORT DRINKING WATER

## Key Activity Risks

Risk	Mitigation	Likelihood	Consequence	Residual Risk Level
There is a risk that ageing infrastructure will fail before renewal or replacement.	The programme includes the ongoing prioritisation of critical assets such as the Reservoir Replacement Programme and the Second Water Supply.	3	5	Extreme
There is a risk that projects do not meet the timeframes outlined in the 3-year plan. This includes the Abbotsford Road and the Waipukurau Second Water Supply.	Identified issues will be escalated promptly, and process improvements should be implemented. Project schedules will be reassessed and revised as necessary.	4	3	High
There is a risk that project budgets may be exceeded.	Employ detailed cost estimates with contingency as required. For projects extending over several years, include allowance for inflation with cost estimates. Monitor and control changes in scope.	2	3	Medium
There is a possibility of a misalignment between the planned programme and community expectations.	Officers are continuing to engage with the community and to convey the purpose and details of the work being undertaken.	2	3	Medium
The contractor's performance falls short of the Council's expectations, causing cost overruns, delays, poor quality results, and negative public perception.	Clearly outlines expectations to contractors at the beginning of the contract. Council builds a collaborative working relationship with contractors that allows for clear and regular communication.	2	3	Medium

Consequence	Likelihood					
		Highly Unlikely (1)	Unlikely (2)	Possible (3)	Likely (4)	Almost Certain (5)
	Catastrophic (5)	Medium	High	Extreme	Extreme	Extreme
	Major (4)	Medium	High	High	Extreme	Extreme
	Significant (3)	Low	Medium	High	High	Extreme
	Minor (2)	Low	Medium	Medium	High	High
	Insignificant (1)	Low	Low	Low	Medium	Medium



## Strategy

While the #bigwaterstory strategic direction remains, the phasing of the capital upgrade programme is expected to change to better manage affordability constraints. During the Local Water Done Well consultation, "How much you we pay for water services" was overwhelmingly the top concern.

To mitigate this, a review and revision of the capital programme is underway and is expected to affect the Drinking Water programme, noting key principle #1:

- The revised water services programme should provide for a high degree of confidence in ensuring the provision of drinking water that meets Taumata Arowai's **Drinking Water Quality Assurance Rules**. This focus on critical drinking water infrastructure has been a high priority for the Council, with successful results and should not be compromised.
- *This means that treated drinking water from customers' taps will remain safe and healthy, as many upgrades to water treatment plants have already been completed.*

While some renewals and upgrade planning have been able to continue, confirming the programme scope and direction will provide clarity and focus on the delivery of the revised programme moving forward.

While the programme revisions should not affect the safety and compliance of drinking water, they will impact the planned resilience of the drinking water systems throughout the district. This will increase the need for focus on proactive asset management, improved data collection and condition monitoring and the need to be prepared to respond to more frequent events causing service interruptions.

## Asset Management and Operations

A stronger focus on Asset Management, including over the last year undertaking an Asset Management maturity assessment, developing an Asset Management improvement plan and developing an asset criticality framework, has provided the background and platform to better use data to inform decision making. This has and will continue to inform renewals planning, where we are now able to confidently prioritise pipeline renewals through a robust renewal planning process. To support this moving forward, officers have been working with a software provider and a planning tool, "Streamline", this software tool uses our asset data to identify and create prioritised renewal programmes based on user-set parameters.

Operational performance remains consistently strong in the Drinking Water treatment space, with high confidence that systems and processes are in place day to day to ensure safe and healthy water is being produced. Recently, officers have been working to get better visibility of, and improve, proactive operational planning, including the development of an annual forward workplan for improvement works across the treatment plants, better critical spare management and contingency planning.

This focus has improved compliance results generally across the board, noting all recent non-compliances have been technical and primarily a result of very short periods of data loss or incompleteness.

ACTIVITY REPORT DRINKING WATER

Reticulation network performance has also been generally good, with proactive service requests and leak management keeping the number of known leaks and other network issues consistently low through quarter four. Officers and contractors have developed, agreed and embedded processes throughout the year that have enabled consistency and efficiency when responding to issues or planning works. This has greatly improved the team's ability to respond to and resolve issues quickly, effectively and efficiently, and has been evidenced through a number of responses to major mains breaks.

Greater focus on contract management has improved operational performance, financial oversight, and value for money. These collaborative changes with the contractor will remain a priority to ensure ongoing accountability and quality in drinking water services.

ACTIVITY REPORT DRINKING WATER

## Capital Programme

### Programme Objectives

- To deliver critical and sustainable investment in Central Hawke's Bay District Council drinking water services whilst ensuring maximum community benefit
- Upgrade or replace drinking water assets to meet service levels and compliance requirements.
- To enhance resilience in our drinking water supply and firefighting capabilities
- To communicate to Council, the community, iwi and other stakeholders on the programme and the progress of each project.
- To deliver these capital projects in alignment with budget and quality parameters whilst ensuring community benefit.

### Project Indicators

B.R.A.G Status	
Blue	The project has been completed and passed back to the relevant maintenance and operations team.
Red	Projected to 10% or more overspent or over the timeline, or significant issues in quality, resourcing, or key stakeholder issues.
Amber	Projected to be between 5% to 9% overspend or over the timeline, or there are minor issues in quality, resourcing or key stakeholder issues.
Green	Projected to be on track or within tolerances of 4% or under for spend and timeline.

Performance Trend Key	
↑	The overall performance of the project has improved since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
→	The overall performance of the project has remained consistent since the last report, as evidenced by key metrics across the Programme, Risk and Budget.
↓	The overall performance of the project has lowered since the last report, as evidenced by key metrics across the Programme, Risk and Budget.

### Previous projects which are now closed

- Francis Drake Street

## Racecourse Road (Waipukurau) Water Renewal

Scope	Installation of new upgraded water main and rider main on Racecourse Road, including hydrants and property connections and connecting to the existing network.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Close	N/A	\$2,071,475	\$1,814,955	\$1,814,955	↑
Last quarter	Current quarter				
Programme		Construction is now complete, and formal closeout of the project is underway.			
G	G				
Finance		The project is expected to be completed under budget.			
G	G				
Risk		Project risks are being managed with no exceptions to report.			
A	G				

## Waipawa Water Treatment Plant

Scope	To design and construct a new water treatment plant, decommission the existing plant, install submersible pumps at the bores, connect the bores to the new water treatment plant and remove the temporary bund around the existing plant.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Procure	Jul 2025	\$5,750,000	\$811,437	TBC	↑
Last quarter	Current quarter				
Programme		Procurement progressed for the construction of the treatment plant.			
R	R				
Finance		The project is forecast to exceed the available budget. As design maturity has further developed, there has been a forecast cost increase in delivery. This includes construction of the treatment plant, bores and pipeline as well as non-construction costs.			
R	R				
Risk		Following a review of project costs and undertaking a value engineering exercise to find ways to reduce the cost of the project, a paper will be presented to the Finance Infrastructure and Performance Committee on 21 <sup>st</sup> August seeking approval of the additional funds required.			
R	A				

ACTIVITY REPORT DRINKING WATER

## Abbotsford Road Reservoir Replacement

Scope	To design and construct the replacement of both reservoirs at Abbotsford Road, which supply Waipawa and Otāne.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Plan and Design	Nov 2025	\$5,415,351	\$315,350	\$3,374,649*	→
Last quarter	Current quarter				
Programme		Further engagement with the landowner has progressed.			
R	R	Concept design for the reservoir replacement has been completed. To avoid rework, further design and delivery work will commence following agreement with the landowner.			
Finance		There is a risk that the budget may be exceeded depending on the property acquisition option selected. The current forecast is based on the assumption that only the required land is purchased, rather than the net cost of the property purchase. Further work to understand the options and their risks is underway.			
A	A				
Risk		There is a risk that in order to purchase the land required the budget is exceeded. A paper assessing options will be presented to the Finance Infrastructure and Performance Committee on 21 <sup>st</sup> August.			
R	R				

## Waipukurau Second Supply

Scope	To find and construct a new water source, a bore, a pipe and a rising main to a reservoir. To erect a new Central Reservoir and gravity feed into Waipukurau as a second water supply to the town.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Plan and Design	Oct 2025	\$20,429,811	\$5,741,869	\$16,627,260	↑
Last quarter	Current quarter				
Programme		Over the last quarter, engagement with mana whenua has been ongoing, and preparation of a cultural impact assessment is underway. Investigations regarding a bridge crossing at the Tukituki River are currently underway.			
A	G				
Finance		Given the uncertainty of delivery timing and preferred options for river crossings, there is a risk that the forecasted cost of the project as currently scoped could increase. Further escalations and additional scope have been forecasted in the revised capital programme seeking endorsement on 21 <sup>st</sup> August			
A	A				
Risk		Confirmed scope and phasing of the project, within the revised capital programme, is expected to be confirmed on 21 <sup>st</sup> August when endorsement of this programme is sought from the Finance Infrastructure and Performance Committee.			
A	R				

ACTIVITY REPORT DRINKING WATER

## Homewood Road Water Renewal

Scope	Install 1,480 meters of new 100mm PE water main on Racecourse Road (Waipawa) and Homewood Road.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Construct	Oct 2025	\$933,141	\$627,241	\$778,640	↑
Last quarter	Current quarter				
Programme		The first stage (Homewood Road) of construction is complete. The second stage (Racecourse Road) has been delayed due to the approvals required to work in the vicinity of the rail corridor. Planning for this second stage, including obtaining the necessary approvals, is underway.			
A	A				
Finance		The project is expected to be completed under budget.			
R	G				
Risk		Project risks are being managed with no exceptions to report.			
R	G				

## Pukeora Reservoir

Scope	To design and construct a replacement for the Pukeora Reservoir in Waipukurau.				
Current Stage of the Project	Next milestone date	Budget	Spend to date	Forecast	Trend
Plan and Design	Aug 2025	\$167,000	\$70,979	\$9,870,439	
Last quarter	Current quarter				
Programme		The project scope has been defined and options assessed. In order to inform this, geotechnical investigations and a planning assessment have been completed.			
	G				
Finance		The project has a current budget allocation of \$167,000 for early investigations and planning. The direction of the project and the full budget allowance will be confirmed via the wider programme revision to be presented to the Finance, Infrastructure and Performance committee on 21 August.			
	R				
Risk		There is a risk that the project will not proceed due to a decision to prioritise alternate upgrades to the drinking water network. This will be determined in the aforementioned paper.			
	R				

**7 DATE OF NEXT MEETING****RECOMMENDATION**

That the next Finance, Infrastructure & Performance Committee meeting to be confirmed.

**8 PUBLIC EXCLUDED BUSINESS****RESOLUTION TO EXCLUDE THE PUBLIC****RECOMMENDATION**

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
<b>8.1 - Public Excluded Resolution Monitoring Report</b>	<p>s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information</p> <p>s7(2)(h) - the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities</p> <p>s7(2)(i) - the withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)</p>	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
<b>8.2 - Request to extend Civil and pipeline works Panel Contracts</b>	<p>s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information</p> <p>s7(2)(c)(ii) - the withholding of the information is necessary to protect information which is subject to an obligation of confidence or which any person has been or could be compelled to provide under the authority of any enactment, where the making available of the information would be likely otherwise to damage the public interest</p> <p>s7(2)(h) - the withholding of the</p>	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

	<p>information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities</p> <p>s7(2)(i) - the withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)</p>	
<b>8.3 - Waipawa Water Treatment Plant - Procurement &amp; delivery update</b>	<p>s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information</p> <p>s7(2)(h) - the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities</p> <p>s7(2)(i) - the withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)</p>	<p>s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7</p>

## 9 TIME OF CLOSURE