# CENTRAL HAWKE'S BAY



I hereby give notice that a Community Development Committee Meeting will be held on:

Date:	Thursday, 28 March 2019
Time:	at the conclusion of the Environment and Regulatory Committee Meeting
Location:	Council Chamber
	28-32 Ruataniwha Street
	Waipawa

# AGENDA

# Community Development Committee Meeting 28 March 2019

Our vision for Central Hawke's Bay is a proud and prosperous district made up of strong communities and connected people who respect and protect our environment and celebrate our beautiful part of New Zealand.

# **Order Of Business**

1	Apolog	ies	3
2	Declarations of Conflicts of Interest		3
3	Standing Orders		3
4	Confirmation of Minutes		3
5	Report Section		10
	5.1	Community Development Committee Update	10
	5.2	Adoption of Housing Strategic Framework	18
	5.3	Resolution to apply for funding - Waipawa and Districts Pool	35
6	Date of Next Meeting		37
7	Time of	Closure	37

## 1 APOLOGIES

## 2 DECLARATIONS OF CONFLICTS OF INTEREST

#### 3 STANDING ORDERS

#### RECOMMENDATION

THAT the following standing orders are suspended for the duration of the meeting:

- 20.2 Time limits on speakers
- 20.5 Members may speak only once
- 20.6 Limits on number of speakers

And that Option C under section 21 General procedures for speaking and moving motions be used for the meeting.

Standing orders are recommended to be suspended to enable members to engage in discussion in a free and frank manner.

#### 4 CONFIRMATION OF MINUTES

Community Development Committee Meeting - 14 February 2019

#### MINUTES OF CENTRAL HAWKES BAY DISTRICT COUNCIL COMMUNITY DEVELOPMENT COMMITTEE MEETING HELD AT THE COUNCIL CHAMBER, 28-32 RUATANIWHA STREET, WAIPAWA ON THURSDAY, 14 FEBRUARY 2019 AT AT THE CONCLUSION OF THE RISK AND AUDIT MEETING

PRESENT: Cr Kelly Annand

Mayor Alex Walker Cr Ian Sharp (Deputy Mayor) Cr Tim Aitken Cr Shelley Burne-Field Cr Gerard Minehan

IN ATTENDANCE: Joshua Lloyd (Group Manager, Community Infrastructure and Development) Monique Davidson (CEO) Bronda Smith (Group Manager, Corporate Support and Services) Doug Tate (Group Manager, Customer and Community Partnerships) Nicola Bousfield (People and Capability Manager) Leigh Collecutt (Governance and Support Officer)

# 1 APOLOGIES

# 2 DECLARATIONS OF CONFLICTS OF INTEREST

Cr Kelly Annand declared a non pecuniary interest in relation to item 6.1, due to being on a sub committee of one of the entities mentioned in the report, as part of her employment at Connecting for Youth Employment Trust.

## 3 STANDING ORDERS

#### **COMMITTEE RESOLUTION**

Moved: Cr Ian Sharp Seconded: Cr Gerard Minehan

THAT the following standing orders are suspended for the duration of the meeting:

- 20.2 Time limits on speakers
- 20.5 Members may speak only once
- 20.6 Limits on number of speakers

AND THAT 21.4 Option C under section 21 General procedures for speaking and moving motions be used for the meeting.

CARRIED

#### 4 CONFIRMATION OF MINUTES

#### COMMITTEE RESOLUTION

Moved: Cr Ian Sharp Seconded: Mayor Alex Walker

That the minutes of the Community Development Committee Meeting held on 18 October 2018 as circulated, be confirmed as true and correct.

CARRIED

# 5 LOCAL GOVERNMENT ACT COMPLIANCE – PLANNING, DECISION MAKING AND ACCOUNTABILITY

Council is required to make decisions in accordance with the requirements of Part 6 Subpart 1 of the Local Government Act 2002.

#### RECOMMENDATION

THAT Council has read the reports associated with items 6.1 and 6.2 and considers in its discretion under Section 79(1)(a) that sufficient consultation has taken place in addition to the Councillors knowledge of the items to meet the requirements of Section 82(3) in such a manner that it is appropriate for decisions to be made during the course of this meeting.

#### AMENDMENT

Moved: Cr Ian Sharp Seconded: Cr Tim Aitken

That Item 5 – Local Government Act Compliance – Planning, Decision Making and Accountability is removed from all Community Development Committee Meeting Agendas going forward.

#### 6 **REPORT SECTION**

#### 6.1 COMMUNITY DEVELOPMENT COMMITTEE - UPDATE

#### PURPOSE

The purpose of this report is to update the Committee of Community Development on activities for monitoring and review purposes.

#### **COMMITTEE RESOLUTION**

Moved: Cr Ian Sharp Seconded: Cr Gerard Minehan

#### That, having considered all matters raised in the report, the report be noted.

#### CARRIED

- The following items were included as part of the Community Development Update: Update from the Chair Community Wellbeing Strategy Community Funding Emergency Management Community Housing Economic Development Social Housing Strategy Libraries
- Mayor Walker indicated that she was pleased to see the Safer CHB priority of dealing with alcohol related harm, given Central Hawke's Bay's statistics are higher than New Zealanders as a whole.
- Cr Sharp offered his congratulations on the 60 days of summer tourism advertising campaign on Facebook.
- Cr Annand asked about progress of the Social Housing Strategy. It was confirmed that the draft is being finalised and would be workshopped with Council and then come to committee for adoption on 28<sup>th</sup> March.
- Mayor Walker asked about the Economic Development Strategy and when the committee would get the opportiunity to be involved in scoping. Mr Tate confirmed that this was currently in discussion.
- Cr Sharp asked what the community response had been to the AA Service becoming available at the Waipukurau library. It was confirmed that the reaction was very positive and the service is already being well used by the community.
- Cr Tennent offered his congratulations to the Chair on the progress of the committee's work programme.
- Mayor Walker made mention of the community planning day in Takapau and invited Councillors to attend
- Cr Annand encouraged Councillors to make sure that the Community reference Group Meeting on 4<sup>th</sup> March was a priority to attend.

# 6.2 COMMUNITY PRIDE AND VIBRANCY FUND APPLICATION

# PURPOSE

The matter for consideration by the Committee is to assess the Community Pride and Vibrancy Fund application submitted by the Wanstead Polo Club Incorporated.

#### COMMITTEE RESOLUTION

Moved: Mayor Alex Walker Seconded: Cr Tim Aitken

That having considered all matters raised in the report the application be declined and;

That the committee writes a letter of support for the Wanstead polo club incorporated to assist them to seek funding from other sources for their project.

#### MOTION

Moved: Cr Kelly Annand Seconded: Mayor Alex Walker

That the resolution is amended as follows:

#### That having considered all matters raised in the report the application be declined and;

That the committee writes a letter of support for the Wanstead polo club incorporated to assist them to seek funding from other sources for their project and encourage them to work with council staff to reapply for an eligible future event.

#### CARRIED

- Discussion took place around the proposed recommendation and the application not meeting the criteria of the Community Pride and Vibrancy Policy.
- Mayor Walker asked whether Council could privde some other form of support, such as providing recycle bins at events.
- Cr Aitken commented on the quality of the application and indicated that he would like to see that Council contribute in some way.
- The recommendation was amended by Cr Annand to include reference to encouraging the polo club to work with Council staff to reapply for the fund for a future event which meets the eligibility criteria for this fund.

#### 7 DATE OF NEXT MEETING

#### COMMITTEE RESOLUTION

Moved: Cr Gerard Minehan Seconded: Cr Ian Sharp

THAT the next meeting of the Community Development Committee be held on 28 March 2019.

#### CARRIED

## 8 TIME OF CLOSURE

The Meeting closed at 11.30am

The minutes of this meeting were confirmed at the Community Development Committee Meeting held on 28 March 2019.

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CHAIRPERSON

## 5 REPORT SECTION

### 5.1 COMMUNITY DEVELOPMENT COMMITTEE UPDATE

File Number:	COU1-1411		
Author:	Doug Tate, Group Manager Customer and Community Partnerships		
Authoriser:	Monique Davidson, Chief Executive		
Attachments:	1. Safer CHB Minutes 19 February 2019 🕂 🖀		

#### PURPOSE

The purpose of this report is to update the Committee of Community Development on activities for monitoring and review purposes.

## RECOMMENDATION

That, having considered all matters raised in the report, the report be noted.

#### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as being of some importance.

#### DISCUSSION

This report provides an update on a range of Community Development activities relating to community development including:

#### Update from the Chair

Today marks an exciting day for me as Chair of the CD Committee with the adoption of the Housing Strategic Framework 2019 - 29.

I have seen first-hand the work that goes on behind the scenes after a council uses standing orders to pass a motion through a long term plan. A big thank you to the team that have pulled this strategy together and captured the vision, ideas and thoughts of our committee and community stakeholders.

The strategies vision is "supporting our community to THRIVE through access to a home". A breakdown of the Maori translation of this "He āhuru mōwai, e taurikura ai te hāpori" describes best what we are trying to achieve - āhuru mōwai - safe haven, home, taurikura - to prosper/thrive and hāpori - community. Now the hard work begins to see some results for our community.

Another highlight this quarter has been the start of community planning with the first one being held in Takapau. It was well attended and it was so good sitting and hearing the very important priorities and vision that communities have. It always blows me away seeing the commitment to going above and beyond these people have.

Another added highlight was the opening of Waipawa and Districts Centennial Memorial Pool. I spent many summer holidays in that pool as a child and it was a real blessing to see all the children swimming in there on the day it opened. Well done to Pip Burne and Bruce Stephenson in their leadership on this project.

Finally, I have to mention a moment at the 14 March workshop where we get to see a practical example of how far this organisation has come. Our two young people who have started at Waipawa and Waipukurau library. A partnership with MSD called Mana in Mahi has



seen council access external funding allow us to take on two young people to be mentored and given real career opportunities.

The following hash tag represents this huge change.

#Thriveyouthstrategyinactionexternalfundingcommunitylensmeetingarealneedmentoringopportunity

## **Community Development Chair Activities**

The following is an update on the Community Development Chair's activities since 4 March and the last Community Development Committee meeting:

- 4 Feb Lunch with Noa from MTFJ
- 4 Feb PGF meeting
- 5 Feb Oranga Tamariki community consultation meeting
- 12 Feb Housing 2030 workshop at LGNZ in Wellington
- 12 Feb Positive Ageing Workshop
- 13 Feb Meeting with Chris Ash and Emma Foster
- 20 Feb Housing strategy meeting
- 22 Feb LMC Hub meeting
- 24 Feb Takapau Community Planning Day
- 26 Feb Agenda Planning
- 27 Feb Community Reference Group Agenda planning
- 4 Mar Community Reference Group
- 4 Mar Housing New Zealand Meeting
- 8 Mar Waipawa Pool Opening
- 11 Mar PFG & ED Strategy meeting
- 11 Mar TToH community meeting at Te Waireka
- 11 Mar CHB Promotions AGM
- 12 Mar Earthquake Prone Buildings forum

#### Upcoming meetings/dates:

- 22 March COGS committee meeting
- 27 March PGF Economic Assessment Project
- 29 March LMC Hub meeting
- 4 April Zone meeting in Dannevirke
- 8 April COGS Committee meeting
- 19 April Little Easy bike ride
- 25 April Anzac Day
- 1 May Safer CHB Meeting
- 4 June Community Reference Group Meeting

## COMMUNITY WELLBEING STRATEGY

Update on the specific action plans of the Community Wellbeing Strategy:

#### Safer CHB Action Plan

This report provides the minutes of Safer CHB meeting held 19 January 2019 but also formally updates Councillors on Safer CHB activities.

The main agenda item of the Safer CHB Governance Group meeting was a presentation from members of the Hawke's Bay Police Gang Liaison and Field Intelligence team. This provided those present with an overview of these roles and an insight into gang presence in Hawkes Bay and how agencies and communities can assist.

#### Youth Action Plan

No meeting has been held in this reporting period.

#### Positive Ageing Action Plan

On 12 February 2019 a workshop was held with members of the Positive Ageing Group. The focus of the workshop was to develop a work plan for the next 12 months. This is currently being collated and will be adopted by the group at their next meeting.

#### Disability Reference Group Action Plan

On 20 February 2019 a workshop was held with members of the Disability Reference Group. The focus of the workshop was to develop a work plan for the next 12 months. This is currently being collated and will be adopted by the group at their next meeting

#### COMMUNITY FUNDING

#### **Creative Communities Scheme**

Central Hawke's Bay District Council administers the Creative Communities Scheme on behalf of Creative New Zealand. This year there is funding of \$14904 available and the fund closed for application on Friday 15<sup>th</sup> February 2019.

Eight funding applications have been received, totalling \$22962 and the Assessment Committee meets on Wednesday 27<sup>th</sup> March 2019.

#### Community Pride & Vibrancy Fund

An application from the Wanstead Polo Club Incorporated for funding of \$4000 was received and was tabled at the Community Development Committee Meeting held 14<sup>th</sup> February. The funding application was declined and the applicant advised in writing.

#### EMERGENCY MANAGEMENT

#### **Corrective Action Plan**

Work continues on the organisational corrective action plan. A full update will be provided in the Organisational Report in April.

## Exercise Aumangea

Our first Tier One exercise was held with staff, to build on learning and actions required in our corrective action plan.

Over 30 staff were involved in the exercise, who with the support of Hawkes Bay Regional Civil Defence Emergency Management got the opportunity to experience roles and the establishment of a Emergency Operations Centre. A number of actions have been identified that will be worked on ahead of the next exercise, a tier 2 event planned for later this year.

#### **Emergency Services and Operations Meeting**

The latest Emergency Services and Operations meeting was held on 7 March with good attendance.

Key items discussed included an update to the group on the Organisations CDEM corrective action plan and that the summer rain had reduced many risks that would normally be experienced. Roading and working together in emergencies will be addressed at the next meeting.

#### COMMUNITY HOUSING

We continue to work with a Community Housing Provider (CHP), the Ministry of Housing and Urban Development (MHUD) and housing owners to seek a local solution in the shorter term for those most vulnerable with housing need. Progress has been considerably slower than anticipated, however we are making progress.

#### Housing Strategy

Councillors workshopped on 14 March the Draft Housing Strategic Framework. This strategy is included in this Council agenda for adoption.

#### ECONOMIC DEVELOPMENT

#### CHB Promotions

At its recent Annual General Meeting on 11 March, CHB Promotion Members voted to liquidate the association.

In June 2018, a 12-month agreement was negotiated with CHB Promotions to allow Council to explore opportunities on how visitor information services could best be provided to continue to boost visitor numbers to Central Hawke's Bay. This work includes exploring opportunities identified by the community during Project Thrive and getting other projects underway.

During the renegotiation, Hawke's Bay Tourism were also engaged directly by Council instead of through CHB Promotions, to operate at a more strategic level. This change is already paying-off, evident with strong recent visitor spend growth and successful new promotions such as the Central Hawke's Bay 60 days of summer campaign.

At the CHB Promotions December Annual General Meeting a quorum could not be achieved and none of the Board sought re-election nor were any new nominations received. Following this CHB Promotions sought guidance from Council on its intentions for the visitor information centre long term. Council gave notice that based on CHB Promotions current situation and not wanting to preempt the work on the future of visitor information services that a new contract would not be provided beyond 30 June. Council has worked proactively with CHB Promotions since this time, to ensure that visitor information services and staff are not compromised as a result of CHB Promotions changes. At this time, it is proposed that the current staff will transfer to Council along with the overall lease of the railway station - if the motion to 'wind-up' CHB Promotions is upheld at a second special general meeting to be held within 30 days of the 11 April Annual General Meeting.

## Provincial Growth Fund

Council currently has five applications into the Provincial Growth Fund, with Officers working closely with the Provincial Development Unit to progress these applications.

A verbal update was presented to Council at its workshop of 14 March.

A full update will be provided in the organisation report in April.

## LIBRARIES

There will be a full update to Council in the organisational update presented on 10 April, however recent updates include the following:

The Libraries have taken a big step in the area of offering after work hours activities, these include learning to sew, book clubs, 3D printing workshops, space for meetings, foreign language classes, and music lessons.

John McConville is the library representative who has been attending and participating in the Community Wellbeing meetings. John is investigating opportunities for the libraries to support / facilitate these groups in the delivery of their programmes.

We have two new staff members from MSD programmes and we are very excited to be working with two young people and assisting them to develop skills which will hopefully lead to full and permanent employment.

The Waipukurau Library has taken on the role of the Central Hawke's Bay AA Agency and it seems the library is a very convenient location for our community as our two-trained AA certified/librarians have been very busy.

#### FINANCIAL AND RESOURCING IMPLICATIONS

There are no financial or resourcing implications from this report.

#### IMPLICATIONS ASSESSMENT

This report confirms that the matter concerned has no particular implications and has been dealt with in accordance with the Local Government Act 2002. Specifically:

- Council staff have identified and assessed all reasonably practicable options for addressing the matter and considered the views and preferences of any interested or affected persons (including Māori), in proportion to the significance of the matter;
- Any decisions made will help meet the current and future needs of communities for goodquality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses;
- Unless stated above, any decisions made can be addressed through current funding under the Long-Term Plan and Annual Plan;
- Any decisions made are consistent with the Council's plans and policies; and
- No decisions have been made that would alter significantly the intended level of service provision for any significant activity undertaken by or on behalf of the Council, or would transfer the ownership or control of a strategic asset to or from the Council.

# RECOMMENDATION

That, having considered all matters raised in the report, the report be noted.

12Name of Meeting:	Safer CHB	
Date:	Wednesday 19th February 2019	
Location:	CHB District Council, Waipawa	
In Attendance:	Kate Luff (Chair), Christine Renata (CHBDC), Anna Marshall (Corrections), Jackie Aitchison (DOVE HB) Scott Webster (NZ Police),Tilly Wilson (CHB Plunket), , Kelly Annand (CYE/CHBDC Councillor), Etu Araipu (Grey Power), Alana Flavell (Te Kupenga), Liz Schlierike (Roadsafe HB), Nick Coomer (Oranga Tamariki), Donna Pirini (Central Connect), Lisa Pohatu (TPK), Moana Waiweri (MSD), Sarah Johnson (St John), Roya Ebrahimi, Kerry Gilbert, Johanna Wilson (HBDHB), Gina McGrath (CHBDC), Sharon Tristram, John McConville (CHB Libraries), Christine Reaves (Work & Income), Carmel Thompson (CHB Budget Services), Glen Millar (FENZ), Theresa Whitting (Te Haumanutanga) Guests: Jason Bryant, James Mason (NZ Police)	
Apologies:	Calvin Robinson (MSD), Kath Curran (Napier Family Centre), Sally Phelps (ACC),Mike Finucane, Peter McClelland, Natasha Brown, Nigel Hall (FENZ), Teresa Simcox (CDEM), Glynn Sharp (NZ Police) Sandra Ridley, (CHB Health Centre), Lloyd Lawrence (Community Patrol), Wi Ormsby (Health HB), Jane Baker (Central Connect)	
Time:	1.00pm - 2.30pm	

#### MINUTES

#### 1. WELCOME/APOLOGIES

#### 2. INTRODUCTIONS

#### 3. MINUTES OF PREVIOUS MEETING/MATTERS ARISING

Minutes of previous meeting circulated and accepted as a true and accurate record. Moved Christine Sec Kate

#### 4. W.O.W TALK: POLICE GANG LIAISON AND FIELD INTELLIGENCE – Jason Bryant, James Mason NZ Police

Jason and James provided an overview of their roles with NZ Police and a presentation on the gang presence in the Eastern Police District. Those in attendance were given the opportunity to ask questions and good discussion was had. The key theme from the discussion was that Police cannot act without good information and the importance of providing Police with accurate information in the event of suspected criminal activity. This can be done in a number of ways:

- In an emergency Dial 111
- Crimestoppers see details below

Speak Up Give information about crime without revealing your identity

# Call 0800 555 111

Call or Emaill Anonymously

Crimestoppers is an independent charity that helps New Zealanders to fight crime by providing an anonymous and simple way to pass on information to the authorities. <u>https://www.crimestoppers-nz.org/</u>

- Contacting your local police station
- Directly contacting James james.mason@police.govt.nz 021 1907012 or Jason jason.bryant@police.govt.nz

#### 5. WORKSTREAM UPDATES

#### SAFER HOMES

<u>Fire:</u> Continuing with the partnership with Red Cross to install Smoke Alarms – training of 6 volunteers has been completed and another training for a further 6 volunteers is being scheduled. Meeting with Takapau Health Centre in March to discuss collaborative home safety initiative in the Takapau community.

<u>Falls</u>: DIY Ladder Day has been set for Saturday 13<sup>th</sup> April at Mitre 10 Waipukurau <u>Street by Street</u> –Scott and Christine are meeting with Andrew Chesswass, Principal at Terrace School on 1<sup>st</sup> March.

<u>SAFER PEOPLE</u> <u>Violence Free CHB</u> – the group have met and developed their workplan for the year.

<u>Positive Ageing</u> – Expo lead by Age Concern is set for 1<sup>st</sup> April at the Memorial Hall. Planning workshop held 12 February 2019

<u>Youth</u> – First meeting for the year scheduled for March. Breakaway holiday programme was well attended. IVAN presence continues to grow.

#### Community Resilience and Wellbeing

A good core group has developed with a good cross section of community members, agency and government department representatives. Focus continue to be on rural wellbeing using resources that are currently available and successful – 1737 and Farmstrong. Next meeting will develop a communication plan.

#### GENERAL BUSINESS

Safer CHB Facebook Page. A reminder to organisation's to please send information to us that they wish to be shared on our Facebook page.

Meeting Closed 2.30pm

Next meeting: 1 May 2019

# 5.2 ADOPTION OF HOUSING STRATEGIC FRAMEWORK

File Number:	COU1-1411		
Author:	Doug Tate, Group Manager Customer and Community Partnerships		
Authoriser:	Monique Davidson, Chief Executive		
Attachments:	<ol> <li>Housing Strategic Framework - on a page <u>U</u></li> <li>Housing Strategic Framework - Draft for Adoption <u>U</u></li> </ol>		

## PURPOSE

The matter for consideration by the Council is the adoption of the Housing Strategic Framework 2019-29.

## **RECOMMENDATION FOR CONSIDERATION**

That having considered all matters raised in the report:

## a) That the Housing Strategic Framework is adopted.

COMPLIANCE		
Significance	This matter is assessed as being of some importance	
	This report identifies and assesses the following reasonably practicable options for addressing the matter:	
Options	1. Adopt the framework	
	2. Reject the framework/recommend changes	
Affected persons	The persons who are affected by or interested in this matter are the wider Central Hawke's Bay Community and those working to address housing issues for Central Hawke's Bay	
Recommendation	This report recommends option one for addressing the matter.	
Long-Term Plan / Annual Plan Implications	Yes. There are bodies of work the framework proposes that will require consultation either as part of an Annual Plan or Long Term Plan process.	
Significant Policy and Plan Inconsistencies	No	

# BACKGROUND

As part of deliberations during the 2018 Long Term Plan, a resolution was passed to explore social housing opportunities for Central Hawke's Bay.

In July 2018 the project plan for the strategy was workshopped with Council. The Project Plan was adopted as a carried motion, moved by Councillor Tennent and Seconded by Council Aitken at its meeting of 9 August 2018.

Work has been ongoing since this time, including considerable engagement with local Non-Governmental Organisations (NGO's) and Central Government developing the bodies of work and aspirations of the strategy.

In accordance with the Project Charter, the Project has specifically focussed on the areas of emergency, transitional and social housing – the areas of greatest need for Central Hawke's Bay. There are opportunities to explore how Council is best placed to support the provision of housing in relation to the general rental market and home ownership longer-term, however these are specifically outside of the scope of the current strategic framework.

The Strategy proposes a vision of "together we will support our community to Thrive through access to a home" – He āhuru mōwai, e taurikura ai te hāpori. The vision is supported by four goals and corresponding result areas and initiatives to see the vision become a reality for Central Hawke's Bay.

Working in collaboration is a key premise of the strategy. Council cannot solve this issue in isolation.

Council's ability to take a leadership role to address housing is however one of the most significant opportunities Council has to address the social and economic wellbeing challenges and opportunities our community faces. This is recognising there is a clear absence of local leadership from Central Government addressing housing in Central Hawke's Bay.

The strategy focusses on Council as a community leader in the absence of other leadership, advocating and giving strong leadership to the housing activity, rather than as the provider of housing. It is impractical for Council to be in a position other than as a strong community advocate and leader at this time, outside of its retirement housing portfolio.

Many of the initiatives proposed, Council is already undertaking or are involved in as part of its day-to-day business operations whether through Community Development or supporting Economic Development outcomes.

Additional bodies of work will result from this strategy. In particular, co-ordination and liaison with Central Government Agencies to provide leadership on behalf of the Central Hawke's Bay Community will require long-term ongoing support. Seeking external funding from Central Government Agencies to support this is an initiative the strategy identifies.

The strategy also proposes a S17a review of Councils Retirement Housing Activity. This piece of work requires careful consideration and funding from the activities operational reserves will be required late this calendar year to fund this body of work if adopted by Council for implementation. Work in the background preparation of this strategy, has prepared us well for the completion of the s17a review.

The strategy complements the Community Wellbeing Strategy well, with housing being at the centre of the many issues the underlying action plans seek to address. The strategy has a review planned in five years' time, to ensure Council and the strategy keeps pace with the rapidly changing social and economic environment.

# SIGNIFICANCE AND ENGAGEMENT

In accordance with the Council's Significance and Engagement Policy, this matter has been assessed as of some importance.

#### OPTIONS

**Option 1** Adopt the Housing Strategic Framework

a) Financial and Resourcing Implications

There are items where new expenditure will be required as part of this strategy for items such as the s17a review of Retirement Housing. The vast majority of activities Council is already undertaking as business as usual and do not require any new expenditure.

It is not essential for there to be additional funding to support the delivery of this strategy; however an initiative to seek external funding support for this implementation of the strategy is included. This external funding would help to accelerate the implementation of the strategy that will address many of the issues external agencies such as Central Government are seeking to address for housing.

b) Risk Analysis

There are no obvious risks associated with this option.

c) Alignment to Project Thrive and Community Outcomes

Adoption of the strategy has strong linkages to Project Thrive, including links with our DNA of 'working together' and 'thinking smarter'. It also supports the outcomes of 'strong community', 'prosperous district', 'smart growth' and 'connected citizens'.

d) Statutory Responsibilities

There are no statutory requirements to consider with this option.

e) Consistency with Policies and Plans

The Strategy supports many of the initiatives and actions that are identified in the Community Well-being Strategy Action Plans.

f) Participation by Māori

The strategy includes a specific initiative to work with iwi and hapu to understand how we can support them in their aspirations to house their people.

g) Community Views and Preferences

Housing is one of the biggest issues our community facing as a barrier to their social and economic wellbeing. Anything leadership that Council takes to address housing issues will be warmly welcomed by the community.

h) Advantages and Disadvantages

The advantage of this option that is that provides a strategic context of Councils role in Housing. There are no obvious disadvantages with this option.

#### Option 2 Reject the Housing Strategic Framework/Recommend Changes

a) Financial and Resourcing Implications

If rejected outright the officer time and expense spent on the preparing the strategy is lost.

b) Risk Analysis

The most obvious risk if the strategy is rejected outright, is that Officers have engaged with the community on the strategy. There could be a loss of confidence in Councils leadership in social activities.

c) Alignment to Project Thrive and Community Outcomes

Rejecting the strategy does not support housing currently affecting the most vulnerable and wider community.

d) Statutory Responsibilities

There are no statutory requirements to consider with this option.

e) Consistency with Policies and Plans

Rejecting the policy does not support the outcomes of the Community Wellbeing Strategy.

f) Participation by Māori

Rejecting the strategy provides no clear opportunity for Council to engage with iwi and hapu on housing.

g) Community Views and Preferences

NGO's in the housing activity are aware this work is underway and are supportive. It is likely negative responses would result if the strategy was rejected outright.

h) Advantages and Disadvantages

The most major disadvantage with this option is that there is no strategic context for housing. The advantage is that is provides a strategic context to frame Councils role in housing.

#### **Recommended Option**

This report recommends option one – adopt the Housing Strategic Framework for addressing the matter.

#### **NEXT STEPS**

If approved, an implementation plan will be developed to including socialisation of the strategy with the Community Leadership Reference Group.

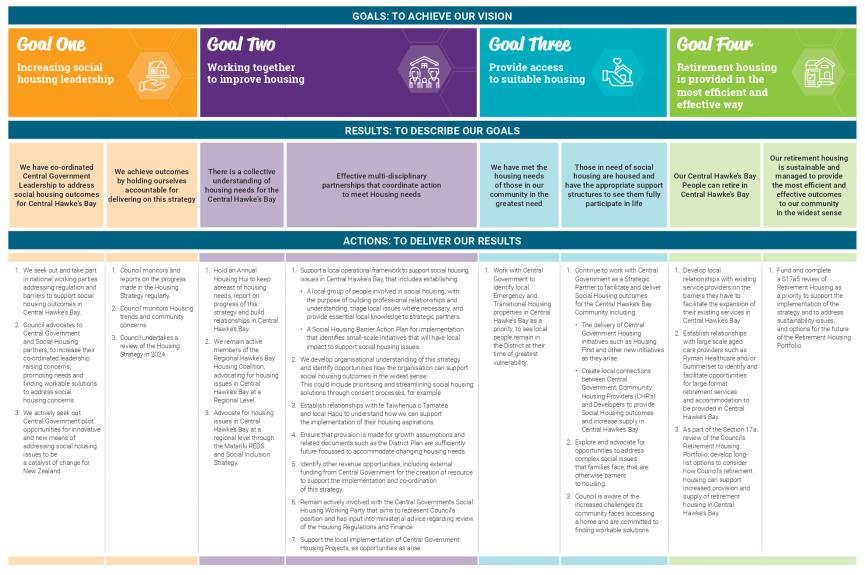
#### **RECOMMENDATION FOR CONSIDERATION**

That having considered all matters raised in the report:

a) That the Housing Strategic Framework is adopted.

# **CENTRAL HAWKE'S BAY HOUSING: STRATEGIC GOALS 2019-2029**

OUR VISION: SUPPORTING OUR COMMUNITY TO THRIVE THROUGH ACCESS TO A HOME





# Housing Strategic Framework

2019-29

March 2019



'Supporting our community to THRIVE through access to a home - He āhuru mōwai, e taurikura ai te hāpori'

E ora ngātahi ana! Together we Thrive!

## CENTRAL HAWKE'S BAY HOUSING: STRATEGIC GOALS 2019-2029

# Supporting our community to THRIVE through access to a home

Four new strategic goals will help guide Council define its role and contribution to housing over the next ten years.

Achieving the vision of 'supporting our community to Thrive through access to a home - He āhuru mōwai, e taurikura ai te hāpori' will be transformational for some in our community, simply meaning they will have access to the basic need of housing.



# Goal One

#### INCREASING SOCIAL HOUSING LEADERSHIP

#### **Result:**

We have co-ordinated Central Government Leadership to address social housing outcomes for Central Hawke's Bay

#### Result:

We achieve outcomes by holding ourselves accountable for delivering on this strategy

# Goal Two

#### WORKING TOGETHER TO IMPROVE HOUSING

#### Result:

There is a collective understanding of housing needs for the Central Hawke's Bay

#### Result:

Effective multi-disciplinary partnerships that coordinate action to meet Housing needs rš)

# Goal Three Goal Four

#### PROVIDE ACCESS TO SUITABLE HOUSING

#### **Result:**

We have met the housing needs of those in our community in the greatest need

#### Result:

Those in need of social housing are housed and have the appropriate support structures to see them fully participate in life

#### Result:

RETIREMENT

IS PROVIDED IN

THE MOST EFFICIENT

AND EFFECTIVE WAY

Our retirement housing

is sustainable and

managed to provide

effective outcomes

to our community

in the widest sense

the most efficient and

HOUSING

**Result:** 

Our Central Hawke's Bay People can retire in Central Hawke's Bay

# Introduction

Shelter, one of our most basic human rights is met through the provision of housing. Having a place to call home leads to a sense of security and a foundation from which we make plans, build and maintain whanau and community networks and more fully participate in society.

Living in safe and suitable housing is a major contributor to our physical and mental health and overall wellbeing.

For some people, accessing safe and suitable housing through normal market channels is difficult. Inadequate or unsuitable housing can impact negatively upon lives. Council is working to ensure that our entire community can Thrive. To Thrive Council recognises that some community members need assistance to access safe and suitable housing.

The issue of housing is complex and Council alone cannot provide or address all housing needs, however we recognise there is a role we can play, alongside other partners.

This is Central Hawke's Bay District Council's first Housing Strategy. It outlines our thinking and planning for Housing for the next ten years.

The scope this strategy could include is immense. Into the future we want to be able to support our community across the spectrum of housing issues, however for the first ten years, we are focussed on delivering on housing issues that impact the most vulnerable in our community.



At this time, that specifically this means that supporting the general rental market and home ownership is out of scope of this strategy. While Council in its other mechanisms as a Local Authority has regulatory influence over these areas, we do not intend to work actively in these areas at this time.



Looking to the future, we know our population is growing, in just under 20 years people aged 65 years + will make up one third of our population and our household numbers will increase. While we focus on the immediate need in this strategy, we remain aware of the need to look and plan ahead for the future. Recognising this pace of change, we are proposing to review this strategy in 2024.

We look forward to working alongside our partners to make our aspirations reality.

Together we will:

"Support our community to THRIVE through access to a home"

Central Hawke's Bay District Council



# **Increasing Social Housing Leadership**

#### Where are we now?

Council is aware of the increased challenges its community faces accessing a home and are committed to finding workable solutions.

# Advocating and Supporting Emergency, Transitional and Social Housing

It is Central Governments mandate to provide and fund emergency, transitional and social housing in Central Hawke's Bay.

In the absence of strong leadership by Central Government for Central Hawke's Bay, Council has had to advocate for social housing, primarily through political lobbying by the Councils Community Development Committee, as well as being part of the Hawke's Bay Housing Coalition. More recently, this has extended to Senior Officer engagement at an official to official level. Longer- term, there is currently no dedicated resource to sustainably support the implementation of this strategy.

#### Where do we want to be?

# We want Central Government Leadership for social housing issues in Central Hawke's Bay

In the absence of leadership by Central Government agencies, we have defaulted to being leaders in Social Housing for Central Hawke's Bay.

While we will always be community champions, we want leadership to come from Central Government and their respective agencies whose mandate and kaupapa housing is.

We recognise that this does not mean Council does not have a leadership role to play, however we want Central Government to stand up and provide the co-ordinated leadership our community deserves.

# Advocating and Supporting Emergency, Transitional and Social Housing

We want to support Central Government to provide efficient and effective Emergency, Transitional and Social Housing in Central Hawke's Bay.

We will continue to advocate and provide local information and support to Central Government to justify increasing the supply of housing and improve tenancy experiences and processes where required, in their absence to deliver their mandated roles.

We want to explore options to determine how we can sustainably give support and resource to support the efforts and outcomes that Central Government and other housing providers are seeking to achieve for social housing in Central Hawke's Bay.

Housing Strateg

Desired Result	Actions
	We seek out and take part in national working parties addressing regulation and barriers to support social housing outcomes in Central Hawke's Bay.
We have co-ordinated Central Government Leadership to address social housing outcomes for Central Hawke's Bay.	Council advocates to Central Government and Social Housing partners, to increase their co-ordinated leadership raising concerns, promoting needs and finding workable solutions to address social housing concerns.
	We actively seek out Central Government pilot opportunities for innovative and new means of addressing social housing issues to be a catalyst of change for New Zealand.
Desired Result	Actions
We achieve outcomes by holding ourselves and Central Government Agencies accountable for delivering on this strategy.	Council monitors and reports on the progress made in the Housing Strategy regularly.
	Council monitors Housing trends and community concerns.



# Goal Two

# Working together to improve housing

#### Where are we now?

Like the rest of New Zealand, Central Hawke's Bay is currently facing a range of housing issues. Homelessness, lack of affordable first homes, unsuitable accommodation, dwindling supply and increasing demand for rental properties, retirement housing and social housing.

Often, housing requirements can be complicated with the need for other social services. For some, physical housing requirements are only part of the solution to improved wellbeing. Vulnerable community members often require complimentary social and financial services to assist them to secure and retain suitable housing. Council recognises that complex housing issues require a range of solutions. We are seeking effective across agency partnerships to ensure housing issues for Central Hawke's Bay community are addressed long-term.

#### Where do we want to be?

# Social Housing is delivered in partnership with our community

We want to be in partnership with organisations and individuals that can improve access to safe and suitable housing.

In 2018 a very successful Community Housing Hui bought together most of the key agency partners involved in Social Housing in Central Hawke's Bay. This provided an opportunity to discuss pressing housing issues and plan for action. Council intends to make the Social Housing Hui an annual event where a coordinated across agency action plan is developed, resourced for implementation, and monitored.

To ensure Social Housing partnerships are fostered across the region Council will continue to take an active role in Hawke's Bay Housing Coalition.

#### Financial Sustainability and equitability for social housing

We want it to be more affordable to be involved with the provision of access to safe and suitable housing.

Affordability remains at the forefront of all Council's decision-making. Council is faced with the challenges of balancing the needs of the community with the ability and willingness to pay. While we recognise social housing as being vitally important to the wellbeing of our community, our funding is limited and it is one of the many activities Council needs to fund.

Central Government recognises that Councils can be very effective in addressing local housing issues. However, without suitable financing Council's ability to become more involved in provision of housing is limited. There are barriers to address. Housing regulations treat Councils differently from other housing providers and we are prevented from accessing income related rental subsidies. Like many other Councils we face challenges to provide affordable retirement housing. Rental income only covers operational costs and constrains our ability to fund replacement, refurbishment or development. Central Government and Local Government New Zealand is currently investigating ways that it can work with all Councils to find local solutions to address housing issues.

Actions
Hold an Annual Housing Hui to keep abreast of housing needs, report on progress of this strategy and build relationships in Central Hawke's Bay.
We remain active members of the Regional Hawke's Bay Housing Coalition, advocating for housing issues in Central Hawke's Bay at a Regional Level.
Advocate for housing issues in Central Hawke's Bay at a regional level through the Matariki REDS and Social Inclusion Strategy.
Actions
Support a local operational framework to support social housing issues in Central Hawke's Bay, that includes establishing:
<ul> <li>A local group of people involved in social housing, with the purpose of building professional relationships and understanding, triage local issues where necessary, and provide essential local knowledge to strategic partners.</li> </ul>
<ul> <li>A Social Housing Barrier Action Plan for implementation that identifies small-scale initiatives that will have local impact to support social housing issues.</li> </ul>
We develop organisational understanding of this strategy and identify opportunities how the organisation can support social housing outcomes in the widest sense. This could include prioritising and streamlining social housing solutions through consent processes, for example.
Establish relationships with te Taiwhenua o Tamatea and local Hapu to understand how we can support the implementation of their housing aspirations.
Ensure that provision is made for growth assumptions and related documents such as the District Plan are sufficiently future focussed to accommodate changing housing needs.
Identify other revenue opportunities, including external funding from Central Government for the creation of resource to support the implementation and co-ordination of this strategy.
Remain actively involved with the Central Governments Social Housing Working Party that aims to represent Council's position and has input into ministerial advice regarding review of the Housing Regulations and Finance.
Support the local implementation of Central Government Housing Projects, as opportunities as arise.



# Provide access to suitable social housing



Council, alongside other organisations provides Central Hawke's Bay with Social Housing.

#### Emergency Housing

The Ministry of Social Development provides shortterm Emergency Housing to those in urgent need of accommodation. This option is only available as a last resort, when all other options have been exhausted. Although only designed as a temporary measure, Emergency Housing is currently being used as a long-term housing option for some families as other long-term housing options are not readily available. There is no emergency housing in Central Hawke's Bay with families having to be relocated out of the District being a common occurrence, meaning their lives are further disrupted.

#### Transitional Housing

Transitional Housing is provided on short to medium term (3-6 months) to those people waiting for more permanent housing to become available. Currently there is not any transitional housing available in Central Hawke's Bay.

#### Social Housing

Social Housing involves the provision of long-term accommodation where the costs are usually subsidised by Local or Central Government. Central Government is the major supplier of Social Housing in Central Hawke's Bay. The majority of State Housing was sold in 2001-2013, however Central Government Agencies still have some 34 properties available through Central Hawke's Bay.

Rental properties in Central Hawke's Bay have become scarce and demand for social housing as a increasing. In the resulting rental market conditions, higher risk tenants find it near impossible to secure accommodation and anecdotal evidence suggests they face discrimination in the rental market place. These families also can have complex social challenges as well. It is recognised locally and by officials that the local Housing Register<sup>1</sup> does not accurately reflect the actual demand.

#### Where do we want to be?

We want to be meeting the housing needs of those members of our community with the greatest need. Alongside other social housing partners, Council aims to provide access to suitable social Housing for people who are:

- Requiring immediate housing assistance due to emergency situations
- Experiencing barriers to renting in the private market
  Elderly<sup>2</sup>

#### Emergency Housing

We want our people to be able to access local emergency housing in their time of need. While it is impossible to know when and where in our community this need will arise, having access to local emergency housing is crucial for our community to effectively recover from life events.

Council's primary role is not the provision of emergency housing, however advocating to ensure local emergency housing is available and working to support an increase in the supply of social housing will ease the pressure on using unsuitable Emergency Housing as long-term accommodation.

#### **Transitional Housing**

We will work alongside Central Government agencies to re-establish Transitional Housing. We want Transitional Housing to be available to our people in Central Hawke's Bay. Council will continue to work with Central Government agencies to support the delivery of Transitional Housing.

#### Social Housing

We want to increase the supply of Social Housing available in Central Hawke's Bay immediately and develop a plan for the provision of additional Social Houses over the long term. We'll work primarily with Central Government and key social housing providers to facilitate and advocate for social housing in Central Hawke's Bay.

We know that we do not have the resources or capacity to solve these complex housing issues alone, however will work proactively as the hub between community, central government, housing providers and social services to support the supply of social housing in Central Hawke's Bay.

To successfully achieve this outcome, we will need to utilise the very best of our best advocacy and relationship building skills to leverage existing and new partnerships to result in increased social housing.

1. The Housing Register is operated by Ministry of Social Development. Clients are assessed as risk or having have serious housing needs.

2. People in the Central Hawke's Bay community aged over 60 years.

\_\_\_\_\_

Desired Result	Actions
We have met the housing needs of those in our community in the greatest need.	Work with Central Government to identify local Emergency and Transitional Housing properties in Central Hawke's Bay as a priority, to see local people remain in the District at their time of greatest vulnerability.
Desired Result	Actions
	Continue to work with Central Government as a Strategic Partner to facilitate and deliver Social Housing outcomes for the Central Hawke's Bay Community including:
	<ul> <li>The delivery of Central Government Housing initiatives such as Housing First and other new initiatives as they arise.</li> </ul>
Those in need of social housing are housed and have the appropriate support structures to see them fully participate in life.	<ul> <li>Create local connections between Central Government, Community Housing Providers (CHP's) and Developers to provide Social Housing outcomes and increase supply in Central Hawke's Bay.</li> </ul>
	Explore and advocate for opportunities to address complex social issues that families face, that are otherwise barriers to housing.
	Council is aware of the increased challenges its community faces accessing a home and are committed to finding workable solutions.



# **Goal Four**

# Retirement housing is provided in the most efficient and effective way

Information from the Office of the Seniors indicates that most older people want to remain living independently for as long as possible. An increase in the population forecast also indicates that housing needs of those aged over 60 years will only increase<sup>3</sup>. In response, we need to ensure our community is ready to respond to ensure Central Hawke's Bay people can retire in Central Hawke's Bay.

#### Where are we now?

#### **Retirement Housing**

Central Hawke's Bay District Council is a major provider of Retirement Housing in Central Hawke's Bay. Council provides 48 one-bedroom units for those people in the community aged over 60 years. All of Councils units are fully occupied, and potential tenants are currently waiting up to 2 years for a flat to become available. Our current retirement housing stock are predominantly older in age and while adequate, it could be significantly improved and better meet the needs of the ageing tenants, particularly tenants of the future. There are opportunities to increase the density and provision of Councils own retirement housing, however Council has minimal funding in budget or reserves for general refurbishment and will need to consider additional funding options for the long-term sustainability of the portfolio.

Other providers of retirement housing include two privately run local rest homes. There is no large aged care provider in Central Hawke's Bay.

Council's Retirement Housing portfolio is required by Councils Revenue and Financing Policy to be self-funded, where the rent collected covers the cost of operating and maintenance. Currently no general ratepayer funding goes into supporting the Retirement Housing portfolio. There are limited funds in reserves and no depreciation reserves. Long term, on current revenue projections the activity is financially unviable without ratepayer input, unless sustained increases in rentals occurs to build sustainable surpluses to cover operational costs and for renewal and upgrades. The flats are fully occupied and currently have a 2-year waiting list. Tenants report high levels of satisfaction with Retirement Houses<sup>4</sup>.

No comprehensive strategic review of the portfolio has been undertaken, including its performance – both financial and operational or its support in achieving the outcomes of Project Thrive. Council also has a specific responsibility under the Local Government Act to ensure that Retirement Housing services are delivered in the most efficient and effective way, ensuring that tenants and ratepayers receive good value for money.

#### Where do we want to be?

#### Retirement Housing

We want to ensure the financial sustainability of our retirement housing portfolio and to understand how it can be leveraged to see improved retirement housing outcomes for Central Hawke's Bay.

We want to understand how Council and our Retirement Housing Portfolio can best support the increased provision and supply of retirement housing in Central Hawke's Bay. To achieve this we will need to work proactively with our current and future housing partners to develop opportunities, including how Council can appropriately contribute to increasing retirement housing supply and options for Central Hawke's Bay people.

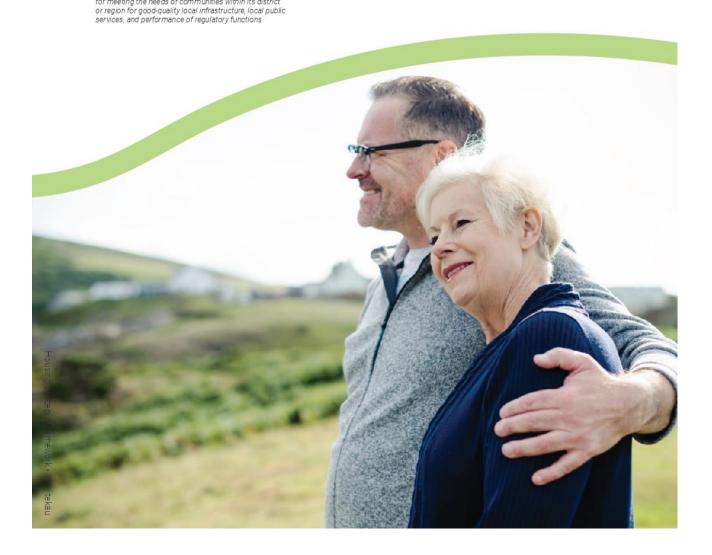
To achieve this we will be undertaking a comprehensive review of the portfolio, including its role and purpose, demand and expected growth, financial and operational performance and sustainability, potential operating models and what opportunities there are for the portfolio to support housing initiatives. The review will also need to consider how and to what extent opportunities exist to resource retirement housing initiatives, including the implementation of this strategy.

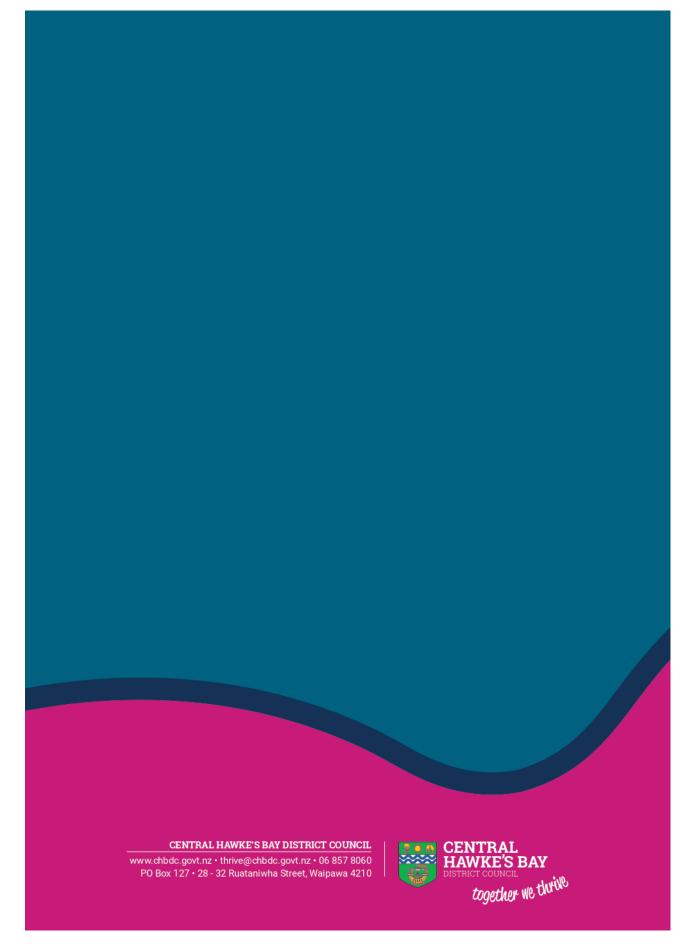
We'll be taking a no blinkers approach to understand what innovative and creative solutions and opportunities there are for our community.

- By 2048 one third (33%) of the population in Central Hawke's Bay will be over 65 years. This is a greater proportion of older people when compared to the rest of New Zealand (23.5%).
- 4. Reports from Housing Tenancy Officer

Housing Strategic Framework • 9 / iwa

Desired Result	Actions
Our retirement housing is sustainable and managed to provide the most efficient and effective outcomes to our community in the widest sense.	Fund and complete a S17a <sup>5</sup> review of Retirement Housing as a priority to support the implementation of the strategy and to address sustainability issues, and options for the future of the Retirement Housing Portfolio.
Desired Result	Actions
Our Central Hawke's Bay People can retire in Central Hawke's Bay.	Develop local relationships with existing service providers on the barriers they have to facilitate the expansion of their existing services in Central Hawke's Bay.
	Establish relationships with large scale aged care providers such as Ryman Healthcare and/or Summerset to identify and facilitate opportunities for large format retirement services and accommodation to be provided in Central Hawke's Bay.
	As part of the Section 17a review of the Councils Retirement Housing Portfolio, develop long-list options to consider how Council's retirement housing can support increased provision and supply of retirement housing in Central Hawke's Bay.
5. S17 A of the Local Government Act requires Council to review the cost-effectiveness of current arrangements for meeting the needs of communities within its district or require for nondrulative local influencement.	





## 5.3 RESOLUTION TO APPLY FOR FUNDING - WAIPAWA AND DISTRICTS POOL

File Number:	COU1-1411
Author:	Doug Tate, Group Manager Customer and Community Partnerships
Authoriser:	Monique Davidson, Chief Executive
Attachments:	Nil

#### PURPOSE

To seek a resolution to apply for funding from the Eastern and Central Community Trust for the Waipawa and Districts Centennial Memorial Pool project.

## RECOMMENDATION

That, the Council apply to the Eastern and Central Community Trust for \$140,000 (excluding GST) for the construction of the Waipawa and Districts Centennial Memorial Pool.

#### SIGNIFICANCE AND ENGAGEMENT

This report is provided for information purposes only and has been assessed as being of some importance.

#### DISCUSSION

Funding is still underway for the construction of the Waipawa and Districts Centennial Memorial Pool project. An application to the Eastern and Central Community Trust has now progressed to an extent that a resolution of Council is required for funding.

This report seeks approval to apply to the Eastern and Central Community Trust for funding of \$140,000 for the construction of the Waipawa and Districts Centennial Memorial Pool.

#### FINANCIAL AND RESOURCING IMPLICATIONS

Eastern and Central Community Trust had been identified as a key funder for Stage 2 of the project. Following an outright decline from Centralines for funding towards the project, an application to the Eastern and Central Community Trust has been made to fund the shortfall.

This funding is now a key cornerstone application for the project. Subject to receiving this grant, the shortfall in funding is some \$95,000 at the time of writing with continuing fundraising underway.

#### IMPLICATIONS ASSESSMENT

This report confirms that the matter concerned has no particular implications and has been dealt with in accordance with the Local Government Act 2002. Specifically:

- Council staff have identified and assessed all reasonably practicable options for addressing the matter and considered the views and preferences of any interested or affected persons (including Māori), in proportion to the significance of the matter;
- Any decisions made will help meet the current and future needs of communities for goodquality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses;
- Unless stated above, any decisions made can be addressed through current funding under the Long-Term Plan and Annual Plan;
- Any decisions made are consistent with the Council's plans and policies; and

• No decisions have been made that would alter significantly the intended level of service provision for any significant activity undertaken by or on behalf of the Council, or would transfer the ownership or control of a strategic asset to or from the Council.

#### **NEXT STEPS**

Subject to the Community Development Committee passing this resolution and it being adopted by Council on 11 April, we will be able pass the resolution onto the Trust to form part of our application.

## RECOMMENDATION

That, the Council apply to the Eastern and Central Community Trust for \$140,000 (excluding GST) for the construction of the Waipawa and Districts Centennial Memorial Pool.

# 6 DATE OF NEXT MEETING

# RECOMMENDATION

THAT the next meeting of the Community Development Committee be held on 15 August 2019.

# 7 TIME OF CLOSURE